### UNIVERSITY OF MEMPHIS

#### 2021 MASTER PLAN

**ENROLLMENT:**

<table>
<thead>
<tr>
<th></th>
<th>All Locations (non-Lambuth)</th>
<th>Lambuth</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>Current</strong></td>
<td><strong>Horizon</strong></td>
</tr>
<tr>
<td>On Campus FTE</td>
<td>12,454</td>
<td>15,000</td>
</tr>
<tr>
<td>Online FTE</td>
<td>3,427</td>
<td>4,250</td>
</tr>
<tr>
<td>Headcount</td>
<td>21,032</td>
<td>25,000</td>
</tr>
</tbody>
</table>

|                        | **Current**                  | **Horizon** |
| On Campus FTE          | 392                          | 1,200     |
| Online FTE             | 131                          | 400       |
| Headcount              | 653                          | 2,000     |

**Accomplished since 2015 Master Plan:**

- Land Bridge and Southern Ave Parking Garage
- R. Brad Martin Student Wellness Center
- STEM Research and Classroom Building (In Design)
- Laurie-Walton Family Basketball Center
- Football Indoor Practice Facility
- Scheidt Family Music Center (Under Construction)
- Lambuth Campus - Sprague Hall Renovation
- Patterson Avenue Realignment
- Multiple Capital Maintenance Projects
Priority Projects

- Fogelman College of Business and Economics Building Renovation
- Mynders Hall Renovation
- Academic Replacement Building
- Research Park
- Interdisciplinary Science Research
Priority Projects
• Park Avenue Student Housing
• Vivarium
• Clinical Expansion
• Soccer Complex
Priority Projects
• Harris Hall Renovations
• Spangler Hall Renovations