ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS
EXECUTIVE SUMMARY – FINAL
2021
The Athletic Facilities Master Plan Update is designed as a tool and road map for UofM Tiger Athletics capturing current priority goals for athletic facility improvements and a vision for desired future development projects.

The 2021 Athletic Facilities Master Plan Update represents a unifying vision for University of Memphis (UofM) Tiger Athletics with a goal of aligning the University’s vision for future on-campus athletic facilities with the overall campus master plan recently updated by SmithGroup in 2020 while also leveraging existing athletic property venues and assets on both the Park Avenue and Main Campus districts.

The updated Plan and associated graphic exhibits serve as an update to the 2011 Athletic Facilities Master Plan for the Park Avenue Athletic District. This master plan encompasses all on-campus athletic facilities supporting intercollegiate competition and practice with exception of the recently completed Laurie-Walton Basketball Practice facility serving Tiger Men’s Basketball.

This master planning strategies and recommended development projects highlighted with this study placed particular emphasis on future renovation, expansion and improvements opportunities to create a more cohesive and interconnected athletic district on the Park Avenue District supporting student-athlete success.

Prioritized projects are the result of discussions with Athletic Administration, Coaches and Campus Facilities to align with current UofM goals for student-athlete development, recruitment, and future program growth. Many of the development projects illustrated in this plan include multi-phased venue improvements that impact multiple sports. In some cases, projects are grouped based on location and opportunity for shared use.
The Athletic Facilities Master Plan Update was completed over an 8-month period consisting of multiple virtual meetings with UofM administration and coaches to assess needs, identify priority needs and explore planning strategies. Similar to the Campus Master Plan, the Athletic study began in May 2020 and consisted of Discovery, Analysis, Idea Generation, Refinement and Documentation Phases. The engagement process used provided an opportunity for athletic stakeholders to comment on existing facilities and goals for future improvement projects respective to individual sports and overall athletic district.

1. DISCOVERY
The master planning team worked with UofM Athletics to identify goals, establish planning objectives, collect/review information related to existing athletic venues including indoor facilities and outdoor fields. This information was shared in the form of drawings, reports and photography.

2. ANALYSIS
The team created graphic and written descriptions of existing facilities to identify critical needs and priorities for future improvement respective to each sport and facility. During this process, the team also conducted preliminary benchmarking, preliminary space needs analysis for selected venues.

3. IDEA GENERATION
Several alternative plans were generated for individual athletic venue along with the Park Avenue campus to test and explore realistic, implementable options for future improvement projects. These ideas were presented as diagrammatic concept plans for review and discussion with UofM Athletics.

4. REFINEMENT & DOCUMENTATION
Based on consensus input from Athletic staff and coaches, the master plan team prepared a graphic site plan as an updated Visioning Concept for a future Park Avenue Athletic District along with visioning diagrams and summaries for each sports venue. The final presentation exhibits also includes a summary description for each venue and budget information.
ATHLETIC FACILITIES MASTER PLAN

PARK AVENUE CAMPUS

LAURIE-WALTON BASKETBALL TRAINING
FLAUTTON GOLF CENTER
TIGER SOFTBALL COMPLEX
SOCCER & TRACK COMPLEX

FEDEX PARK BASEBALL
MURPHY ATHLETIC COMPLEX
FOOTBALL PRACTICE FIELDS
FUTURE VISION

01. Community Health Facility (new/renovated)
02. Laurie-Walton Basketball Practice
03. New athletic Hall of Fame and Marketing Building
04. Softball Complex
05. Housing Village
06. Academic/Research Building
07. Academic/Research Building
08. Academic/Research Building
09. Academic/Research Building
10. Campus Housing
11. Academic/Research Building
12. Campus Expansion
13. Campus Housing
14. Campus Housing
15. Future Academic
16. Academic/Research Building
17. Mixed-Use/Housing
18. Mixed-Use/Housing
19. Mixed-Use/Housing
20. Mixed-Use/Housing
21. Future Student-Athlete Support
22. Physical Plant
23. Track & Field Stadium
24. Football/Soccer Practice Pavilion
25. Indoor Football Practice Facility Expansion
26. Support Facility
27. Goodlett Street Campus Entry
28. Student Venture / Multiple Use
29. Parking
30. Central Quad
31. Fire Station (Lease)
VISION FOR FUTURE ATHLETICS DISTRICT

2021 ATHLETIC MASTER PLAN VISION

1. Primary Entrance / Larry Finch Plaza
2. Fan Welcome Center
3. Laurie-Walton Basketball Training Center
4. Frank Flautt Golf Center
5. Tiger Softball Complex
6. Events Green Space – “The Lawn”
7. Park Avenue Student Housing
8. Student-Athlete Support Center
9. Athletic Parking
10. FedExPark Baseball Complex
11. East Circle Drive and Plaza
12. Athletic Walk / Pedestrian Plaza
13. Billy J. Murphy Complex (Olympic Sports & Football)
14. Football Indoor Practice Facility
15. Football Outdoor Practice Fields
16. Synthetic Turf Field w/ Overhead Canopy
17. Practice Field Pavilion
18. Soccer Practice Field
19. Soccer-Track Stadium
20. Relocated Track Throws Area
21. New Golf Green
ATHLETIC FACILITIES MASTER PLAN

FUTURE DEVELOPMENT PROJECTS

- **HOUSING & STUDENT-ATHLETE SUPPORT**
  - Student / Student-Athlete Housing
  - Academic Support
  - Dining Facility
  - Administrative Support
  - Athletic Green Space – “The Lawn”
  - Welcome Center, Hall of Fame & Retail
  - Venue Gateways & Branding

- **OUTDOOR FIELDS**
  - Baseball Synthetic Turf
  - Football Practice Field Turf Replacement
  - Softball Synthetic Turf
  - Relocated Track Throws Area
  - Additional Golf Green

- **TECHNOLOGY - AUDIO, VIDEO & LIGHTING**
  - Elma Roane Video & Sound Upgrades
  - Baseball Video & Sound Replacement
  - Softball / Soccer / Track / Lawn Video
  - Venue Lighting Upgrades
  - Athletics District WiFi
FUTURE DEVELOPMENT PROJECTS

**OLYMPIC SPORTS STADIUMS & EXTERIOR**
- Soccer-Track Stadium Addition
- Pedestrian Plaza Extension
- Eastside Drop Off / Circle Drive
- Overflow Event Seating
- Baseball Stadium & Fencing Upgrades
- Softball Stadium Upgrades
- Football Façade, Entrance & Team Room

**OLYMPIC SPORTS TRAINING & INTERIORS**
- Volleyball Court, Locker, Training & Office Renovations
- Women's Basketball Court, Locker, Training & Office Renovations
- Baseball Clubhouse & Training Renovations
- Golf Center Upgrades

**MURPHY COMPLEX EXPANSION**
- Olympic Sport Weight Room Addition
- Football Locker & Weight Room Renovation
- Practice Field Pavilion Addition
- Outdoor Football Turf Field Cover
- Perimeter Fence & Running Trail
PARK AVENUE ATHLETIC DISTRICT – 2021 VISION

AERIAL PLAN - VIEW FROM SOUTHEAST

EXISTING - 2020 AERIAL SITE IMAGE

FUTURE DEVELOPMENT
EAST CIRCLE DRIVE & GATEWAY ENTRANCE
VISIONING CONCEPT
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS

PARK AVENUE ATHLETIC FACILITIES
As part of a coordinated effort with the University of Memphis, the master plan study identified a preferred siting location for a future Student / Student-Athlete Housing development on the Park Avenue Campus to be located along the north side of the athletics district and with direct access from the loop road and campus quad as part of a future Athletic Village.

A future student housing project is anticipated to add 500+ apartment style living units and 265 on-site parking spaces to the Park Avenue Campus. Per NCAA rules, up to 49% (259 beds) of the occupancy of the housing complex could potentially serve student-athletes living on the Park Avenue Campus. Additional amenities and program areas anticipated as part of the on-campus housing complex may include a small fitness center, social space, and study center.
PARK AVENUE ATHLETIC FACILITIES

01. STUDENT / STUDENT-ATHLETE HOUSING: YEAR 1-3 PROJECT

PROPOSED DEVELOPMENT

MASTER LEASE AGREEMENT PROGRAM
- Public / Private Partnership
- 5.62-acre development
- (5) building units
- 135 apartments / 529 beds
- Private apartment style housing
- 265 on-site parking spaces.
- Up to 49% (259 beds) student-athletes

Additional Features (10,000 SF)
- Leasing and Administration Office
- Fitness Center / Studio
- Social Areas
- Study Center & Computer Room
- Coffee / Food Shop
- Outdoor Pool and BBQ Gazebo
- Outdoor Courtyards / Green Space (3)
“This housing development will present an incredible opportunity for us to offer an even better every-day experience for our student-athletes. All 19 of our sports will be positively impacted with this phenomenal development, especially for many of our programs which are located on the Park Avenue Campus. Not only will it provide convenient access to training and competition facilities, but it will also present opportunities to provide enhanced academic, nutrition and social experiences.”
Laird Veatch, Director of Athletics

IDENTIFIED ATHLETIC NEEDS:
- ATHLETIC ADMINISTRATIVE OFFICES
- ACADEMIC SUPPORT SERVICES
- DINING / NUTRITION / RETAIL
- SOCIAL SPACE
- WELCOME CENTER & HALL OF FAME
- OPEN GREEN SPACE – “THE LAWN”
SUPPORTING STUDENT-ATHLETE SUCCESS

We believe the overall success of a collegiate student athlete is an amalgamation of success in 4 critical areas: **PHYSICAL, EMOTIONAL, ACADEMIC** and **SOCIAL**.
# Benchmarking

## Survey of Peer Facilities

<table>
<thead>
<tr>
<th>LOCATION</th>
<th>University of Memphis</th>
<th>Wichita State Univ.</th>
<th>Univ. of Central Florida</th>
<th>Univ. of Louisville</th>
<th>Univ. of Arkansas</th>
<th>Oregon State Univ.</th>
<th>Univ. of Southern California</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Memphis, TN</td>
<td>Wichita, KS</td>
<td>Orlando, FL</td>
<td>Louisville, KY</td>
<td>Fayetteville, AR</td>
<td>Corvallis, OR</td>
<td>Los Angeles, CA</td>
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<tr>
<td>BUILDING SF</td>
<td>TBD</td>
<td>36,000</td>
<td>22,000</td>
<td>43,000</td>
<td>55,000</td>
<td>34,000</td>
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### Academic Support

<table>
<thead>
<tr>
<th></th>
<th>Study Lounge (Open Study)</th>
<th>Computer Labs</th>
<th>Tutoring Rooms - Individual</th>
<th>Tutoring Rooms - Group</th>
<th>Learning Labs / Classrooms</th>
<th>Staff Offices</th>
<th>Academic Counseling</th>
<th>Academic Resource Room</th>
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<tbody>
<tr>
<td></td>
<td>3,000 SF</td>
<td>5,000 SF</td>
<td>3</td>
<td>27</td>
<td>10</td>
<td>20</td>
<td>212 sf</td>
<td>200 seat</td>
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### Administration

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<tr>
<th></th>
<th>Athletic Admin Offices</th>
<th>Coaches Offices</th>
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### Dining & Food

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<th>Dining Hall - Full Service</th>
<th>Branded Cafe / Coffee Shop</th>
<th>Community Kitchen</th>
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<tr>
<td></td>
<td>Capacity for 275</td>
<td>1,290 sf</td>
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### Hospitality & Social Spaces

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<tr>
<th></th>
<th>Welcome Center / Hall of Fame</th>
<th>Student Lounge</th>
<th>Gaming Area</th>
<th>Media Center</th>
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<tbody>
<tr>
<td></td>
<td>780 sf</td>
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### Wellness Services

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<th>Wellness Coaching</th>
<th>Counseling</th>
<th>Staff Psychologist</th>
<th>Nutritionist</th>
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<td></td>
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</tr>
</tbody>
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ACADEMIC SUPPORT SPACES

- Study Hall
- Tutoring Rooms
- Computer Lab
- Conference Space
- Student Lounge
- Media Room
- Coaches Offices (Golf, Track, XC)
- Track & Field Locker Room
- Strength & Conditioning
ATHLETIC FACILITIES MASTER PLAN

BENCHMARKING: UNIVERSITY OF CENTRAL FLORIDA - STUDENT ATHLETE LEADERSHIP CENTER

ACADEMIC SUPPORT SPACES

- Academic Advising
- Study Lounge
- Computer Lab
- Tutoring Rooms
- Group Meeting Spaces
- Commons Space
ATHLETIC FACILITIES MASTER PLAN

BENCHMARKING: OREGON STATE UNIVERSITY: ACADEMIC SUCCESS CENTER

ACADEMIC SUPPORT SPACES

- Academic Advising
- Study Lounge
- Counseling Services
- Learning Labs
- Classrooms
- Computer Labs
- Tutoring Rooms
- Group Meeting Spaces
- Commons Space
ATHLETIC FACILITIES MASTER PLAN

BENCHMARKING: UNIVERSITY OF SOUTHERN CALIFORNIA – STEVENS ACADEMIC CENTER

ACADEMIC SUPPORT SPACES

- Academic Advising
- Career Development
- Tutoring Programs
- Learning Labs
- Community Service
**02. STUDENT ATHLETE SUPPORT BUILDING: EXAMPLE PROGRAM OF SPACES (OPTION A)**

<table>
<thead>
<tr>
<th>Summary - New Space</th>
<th>Total GSF</th>
<th>%</th>
<th>Master Plan</th>
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<tbody>
<tr>
<td>1 Dining</td>
<td>12,150</td>
<td>28%</td>
<td>12,150</td>
</tr>
<tr>
<td>2 Academic Services</td>
<td>11,980</td>
<td>28%</td>
<td>11,980</td>
</tr>
<tr>
<td>3 Athletic Administration</td>
<td>10,970</td>
<td>25%</td>
<td>10,970</td>
</tr>
<tr>
<td>4 Hall of Fame - Hospitality</td>
<td>5,000</td>
<td>12%</td>
<td>5,000</td>
</tr>
<tr>
<td>5 Building Operations</td>
<td>3,290</td>
<td>8%</td>
<td>3,290</td>
</tr>
<tr>
<td><strong>Total New ASF</strong></td>
<td><strong>43,390</strong></td>
<td><strong>100%</strong></td>
<td><strong>43,390</strong></td>
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<tr>
<td><strong>Building Efficiency (75%)</strong></td>
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<tr>
<td><strong>Total GSF</strong></td>
<td><strong>57,853</strong></td>
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<td><strong>57,853</strong></td>
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</table>

Program note: Option A assumes full-service dining and wellness kitchen facility with capacity for 200 with on-site support spaces and operations offices.
PARK AVENUE CAMPUS ATHLETIC FACILITIES

02. STUDENT ATHLETE SUPPORT BUILDING: EXAMPLE PROGRAM OF SPACES (OPTION B)

<table>
<thead>
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<th>Summary - New Space</th>
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<tr>
<td>1 Dining</td>
<td>2,747</td>
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<tr>
<td>2 Academic Services</td>
<td>11,980</td>
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<td>3 Athletic Administration</td>
<td>10,970</td>
<td>32%</td>
<td>10,970</td>
</tr>
<tr>
<td>4 Hall of Fame - Hospitality</td>
<td>5,000</td>
<td>15%</td>
<td>5,000</td>
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<tr>
<td>5 Building Operations</td>
<td>3,290</td>
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<td>3,290</td>
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<tr>
<td>Total New ASF</td>
<td>33,987</td>
<td>100%</td>
<td>33,987</td>
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</table>

Program note: Option B assumes limited on-site food options with potential for small café/coffee shop, “grab-n-go” retail and community kitchen space with open seating/commons area.
Athletic Administration offices at the University of Memphis are currently located on the Central Campus in the UofM Athletic Office Building at 570 Normal Street. While many offices for coaches and professional staff associated with individual sports reside within venues on the Park Avenue Campus, senior athletic administration remains on the main campus. The updated Athletic Facilities Master Plan vision proposes a possible future home for administration office as part of a new Student Athlete Support Building with proximity to a future athletic village.

EXISTING PROGRAM AREA:
PARK AVENUE CAMPUS ATHLETIC FACILITIES

02. STUDENT ATHLETE SUPPORT BUILDING: ATHLETIC ADMINISTRATION SERVICES

IDENTIFIED SERVICES (HIGHLIGHTED)

✓ ATHLETIC ADMINISTRATION OFFICES
✓ ACADEMIC SERVICES
✓ ATHLETIC COMMUNICATIONS
○ ATHLETIC PERFORMANCE
○ ATHLETIC TRAINING (@ Murphy Complex)
✓ BUSINESS OFFICE
✓ COMPLIANCE OFFICE
✓ CORPORATE DEVELOPMENT

○ EQUIPMENT OPERATIONS (@ Murphy Complex)
✓ EVENTS AND FACILITIES
✓ IMG LEARFIELD TICKET SALES
✓ MARKETING
✓ MCLUB
✓ STUDENT ATHLETE WELFARE DEPARTMENT
✓ TICKET OFFICE
✓ TIGER SCHOLARSHIP FUND
<table>
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<tr>
<th>Unit</th>
<th>Space</th>
<th># Spaces</th>
<th>SF/Space</th>
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<td>Public Entrance and Lobby</td>
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<tr>
<td>3 Waiting Room / Lounge SF</td>
<td>1</td>
<td>350</td>
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<tr>
<td>3 Reception Desk SF</td>
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<tr>
<td>3 Storage SF</td>
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<tr>
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<tr>
<td>Athletic Administration Offices</td>
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<tr>
<td>3 Director of Athletics SF</td>
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<td>200</td>
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<tr>
<td>3 Deputy Athletic Director SF</td>
<td>1</td>
<td>180</td>
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<tr>
<td>3 Senior Women's Administrator SF</td>
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<td>3 Executive Associate Athletic Director SF</td>
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<td>3 Senior Associate Athletics Director - Development SF</td>
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<td>140</td>
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<tr>
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<tr>
<td>3 Assistant Athletics Director - Marketing SF</td>
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<td>125</td>
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<tr>
<td>3 Director of Digital Media SF</td>
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<td>125</td>
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<tr>
<td>3 Director of Human Resources (HR) SF</td>
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<td>125</td>
<td>125</td>
<td></td>
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<tr>
<td>3 Assistant Athletics Director - Media SF</td>
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<td>125</td>
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<tr>
<td>3 Director of Information Technology SF</td>
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<tr>
<td>3 Large Conference Room 20</td>
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<tr>
<td>3 Work Room / Copy / Mail SF</td>
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<td>3 Kitchenette SF</td>
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<tr>
<td>3 Storage SF</td>
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<td>Business Office</td>
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<td>Communications / Marketing</td>
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<td>3 Open Work Space for Grad Assistants / Students SF</td>
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<tr>
<td>3 Large Storage Space SF</td>
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<td>3 Studio / Control Room SF</td>
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Student-Athlete support services at the University of Memphis are currently provided through a variety of resources located on the Central Campus. Included among these facilities is The Center for Athletic Academic Services (CAAS) which is located on the main campus in the Wilder Tower. While it is anticipated that some academic services and resources will continue to live on the main campus in coordination with campus-wide student services, the updated Athletic Facilities Master Plan proposes a future Athletic Academic Center incorporated as part a new Student Athlete Support Building and athletic village on the Park Avenue Campus.

EXISTING PROGRAM AREA:
### POTENTIAL PROGRAM AREAS

- STUDY LOUNGES – multiple locations
- COMPUTER LAB (multiple rooms / 15 min. per room)
- CLASSROOMS / LEARNING LABS-35/40 students
- TUTORING ROOMS – INDIVIDUAL (5 min. / 3 people max)
- TUTORING ROOMS – SMALL GROUP 5-7 students (5)
- ACADEMIC RESOURCE AREA
- COPY / WORKROOM AREA
- MULTIPURPOSE ROOMS– small + larger; recruiting use
- STUDENT LOUNGE - main level w/ access to food
- ADMINISTRATIVE OFFICES & STAFF – 10 FT + 9 GA
- ACADEMIC COUNSELING
- CAREER ADVISING
- LEARNING SPECIALIST
- CONFERENCE SPACE – multiple options
- WORK ROOM / COPY AREA
- BREAK AREA / VENDING
- SPACE FOR HEALTH CARE PROFESSIONAL
## Academic Services

### Public Areas

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<tr>
<th>Lvl / Space</th>
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### Academic Services Office Area

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### Support

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### Category Subtotal - ASF

- Academic Services: 11,980
- Academic Support Shared Spaces: 7,470
- Support: 1,100

**Category Total - GSF:**

- 15,973

**Grossing Factor (Circulation / Walls):**

- 1.33

- 3,993
A future Dining Center and Wellness Kitchen on the Park Avenue campus will provide a healthy, on-campus dining option for student-athletes living in the athletic village along student, student-athletes, staff and coaches served by athletic training and practice facilities located on the Park Avenue campus. Coordinated with athletic performance and training meal plans, UofM Student-Athletes will have the opportunity to build meals and option for food to be prepared at individual stations. A registered on-site nutritionist/dietician will be able to assist students and student-athletes with menu plans and healthy choices to enhance pre-competition preparation, performance and recovery. A future UofM Wellness Kitchen is considered an important component of holistic wellness along with student success on the field and in the classroom.
02. STUDENT ATHLETE SUPPORT BUILDING: DINING & NUTRITION

OPTION A – FULL DINING CENTER OPTION

- Integrated into Student Housing
- Operation by Chartwells or other private food service operator
- Full-service dining facility and wellness kitchen with a variety of food options.
- Access to on-site nutritionist/dietitian.
- Accessible to public and students.

OPTION B – SMALL OPTION

- Nutrition Center with grab-n-go foods and healthy food options for student-athletes.
- Small snack shop and retail area.
- Community Kitchen
- Space to a cater a meal for teams or small group events.
- Accessible to public and students
- Connection with Welcome Center and Hall of Fame
### PARK AVENUE CAMPUS ATHLETIC FACILITIES

#### 02. STUDENT ATHLETE SUPPORT BUILDING: DINING / FOOD - FULL SERVICE (OPTION A)

### DINING

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### Operations Staff

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<tr>
<td>Women's Locker / Changing</td>
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</table>

### GROSSING FACTOR

- **Category Subtotal - ASF**: 12,150
- **Grossing Factor (Circulation / Walls)**: 1.33
- **Category Total - GSF**: 16,200

**FURTHER EVALUATION OF DINING / FOOD SERVICE OPTIONS SHOULD BE EXPLORED AS PART OF A COORDINATED DISCUSSION WITH UNIVERSITY FOOD SERVICE PROVIDER AND CAMPUS PARTNERS.**
02. STUDENT ATHLETE SUPPORT BUILDING: DINING / FOOD – LIMITED SERVICE (OPTION B)

**DINING**

<table>
<thead>
<tr>
<th>Level</th>
<th>Space</th>
<th># Items</th>
<th>SF/Item</th>
<th># Spaces</th>
<th>SF/Space</th>
<th>NSF</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Public Entrance &amp; Lobby</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>1</td>
<td>Vestibule</td>
<td>1</td>
<td>100</td>
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<td>100</td>
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<tr>
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<td>Gender Neutral Restroom</td>
<td>1</td>
<td>80</td>
<td>1</td>
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</tr>
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<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td></td>
<td>Café</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Café / Coffee Shop</td>
<td>1</td>
<td>300</td>
<td>1</td>
<td>300</td>
<td></td>
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<tr>
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<td>Commons Area</td>
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<td>500</td>
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<td></td>
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<td></td>
<td>Community Kitchen</td>
<td></td>
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<td>1</td>
<td>Kitchen Area</td>
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<td>Dry Storage</td>
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<td>100</td>
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<td>80</td>
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<td>Student Dining / Seating</td>
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<td></td>
<td></td>
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<tr>
<td>1</td>
<td>Sports Dietitian / Nutrition Specialist Office</td>
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<td>1</td>
<td>120</td>
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<td>1</td>
<td>Small Conference / Consultation Room</td>
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<td>20</td>
<td>1</td>
<td>120</td>
<td>120</td>
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<td>Gender Neutral Restroom</td>
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<tr>
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</table>

**Category Subtotal - ASF**: 2,060

**Grossing Factor (Circulation / Walls)**: 1.33

**Category Total - GSF**: 2,747

FURTHER EVALUATION OF DINING / FOOD SERVICE OPTIONS SHOULD BE EXPLORED AS PART OF A COORDINATED DISCUSSION WITH UNIVERSITY FOOD SERVICE PROVIDER AND CAMPUS PARTNERS.
PARK AVENUE CAMPUS ATHLETIC FACILITIES

02. STUDENT ATHLETE SUPPORT BUILDING: ADDITIONAL FEATURES

POTENTIAL PROGRAM AREAS

HOSPITALITY AREAS

✓ WELCOME CENTER
✓ HALL OF FAME
✓ MERCHANDISING – limited
✓ FOOD OPTIONS
  o Dining / Wellness Kitchen – Option A
  o Branded Café / Coffee Shop – Option B
✓ COMMUNITY KITCHEN
✓ OUTDOOR DECK / TERRACE

OTHER PROGRAM SPACES

✓ BROADCAST / MEDIA - SHARED
  o VIDEO PRODUCTION & EDITING
  o SMALL BROADCAST STUDIO
  o Other ??
✓ ADDITIONAL EQUIPMENT STORAGE
  o Non sport-specific
## 02. Student Athlete Support Building: Welcome Center & Misc. Spaces

### Welcome Center & Hospitality

<table>
<thead>
<tr>
<th>Space</th>
<th># Items</th>
<th>SF/Item</th>
<th># Spaces</th>
<th>SF/Space</th>
<th>NSF</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hall of Fame (HOF)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Entry Lobby</td>
<td>1</td>
<td>400</td>
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<tr>
<td>Welcome Desk</td>
<td>1</td>
<td>150</td>
<td>1</td>
<td>150</td>
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</tr>
<tr>
<td>Public Lounge</td>
<td>1</td>
<td>600</td>
<td>1</td>
<td>600</td>
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<tr>
<td>Hall of Fame / Exhibit Space</td>
<td>1</td>
<td>2,000</td>
<td>1</td>
<td>2,000</td>
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<tr>
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<td>400</td>
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<td>MISC Shared Spaces</td>
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<td>Video Production / Editing Room</td>
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<td>1</td>
<td>180</td>
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<td>Broadcast / Interview Room</td>
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<td>600</td>
<td>1</td>
<td>600</td>
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</tr>
<tr>
<td>Equipment Storage</td>
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<td>120</td>
<td>1</td>
<td>120</td>
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<tr>
<td>Public Restrooms</td>
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<td>200</td>
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<td>Outdoor Terrace / Deck Area</td>
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### Misc. & Building Operations

<table>
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<td>Building Operations</td>
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</tr>
<tr>
<td>Main Janitors Room</td>
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<td>80</td>
<td></td>
</tr>
<tr>
<td>Trash Room</td>
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<td>100</td>
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<td>1,200</td>
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<td>80</td>
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<tr>
<td>Mechanical Room</td>
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<td>800</td>
<td>1</td>
<td>800</td>
<td></td>
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<td>Main Electrical Service Room</td>
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<td>200</td>
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<td>Satellite Electrical Rooms</td>
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<td>100</td>
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<td>100</td>
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<tr>
<td>Water / Fire Pump Room</td>
<td>1</td>
<td>150</td>
<td>1</td>
<td>150</td>
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</tr>
<tr>
<td>Main Telecom Room</td>
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<td>120</td>
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<td></td>
</tr>
<tr>
<td>Satellite Telecom Rooms</td>
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</tbody>
</table>

| Grossing Factor (Circulation / Walls) | 1.33 | 1,667 |
| **Category Total - GSF**             | 6,667 |
PARK AVENUE ATHLETIC FACILITIES

FUTURE ATHLETIC VILLAGE: STUDENT HOUSING & ATHLETE SUPPORT CENTER
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS

FEDEX PARK - BASEBALL
FEDEX BASEBALL PARK
FEDEX BASEBALL PARK – EXISTING
FEDEX BASEBALL PARK

PRIORITY FUTURE FACILITY NEEDS

A. HIGH
A1. Improve video & broadcast camera positions
A2. Backstop Netting
A3. Seating Replacement at Grandstand
A4. Replacement of Outfield Wall

B. MEDIUM
B1. Improve ADA access and seating positions
B2. Move Bullpen to Left Field
B3. Renovate outfield Party Decks.

C. LOW
C1. Updated Team Room
C2. Clubhouse Expansion /Renovation & Entry
A1. Upgrade Video & Camera Positions

A3 & B1. Future Seating Expansion and Reconfiguration of ADA Seating behind Home Plate

Premium Seating Expansion Option — “Dugout Lounge” (future option)
FIELD & OUTDOOR AREAS

- Field lighting upgrades including replacement of HID Fixtures.
- New synthetic turf field to match existing system.
- Relocate lower visitor dugout and modify left field foul areas, including relocation of bullpen with addition of flexible spectator (social) space along left field including hardscape, seating and shade structure.
- Concrete site pad for temporary / overflow bleachers.
- Replacement of Outfield Wall and Fencing
- New video display scoreboard in outfield (approximately 28’x35’).
- New stadium sound system w/ distributed speakers for field, grandstand, suite and clubhouse areas.
- New WiFi system and network infrastructure.
- Branded venue gateway, signage and graphics for Tigers Baseball.

GRANDSTAND & CLUBHOUSE

- Replace stadium seating throughout grandstand.
- Potential for premium seating option along first base and next to home team dugout.
- Improve location and site lines of video and camera positions.
- Improve ADA access to grandstand and reconfigure wheelchair seating positions.
- Renovate existing home team clubhouse spaces to include updated finishes and new lighting for locker room.
- New entry addition and relocation of offices to create new entry experience visible from Circle Drive.
- Create a players-only entrance on South side
- Enhance / upgrade branding and graphics celebrating Tigers Baseball throughout facility.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS
MURPHY SOCCER-TRACK COMPLEX
SOCCER & TRACK COMPLEX

PRIORITY OUTDOOR FACILITY NEEDS

A. HIGH
   A1. Stadium Grandstand and Press Box
       o Spectator seating for 1,500 – 2,000
       o Press box and Game Operations
       o On-Site Team Locker Facilities
       o Upgraded Training Area

B. MEDIUM
   B1. Coaches Offices
   B2. New Video Display & Scoreboard
   B3. Security and Gated Stadium Entry
   B4. Additional Track Equipment Storage
   B5. Relocate / Improve Throws Area
   B6. Practice Field Improvements
## Benchmarking

<table>
<thead>
<tr>
<th>Location</th>
<th>Opening</th>
<th>Building SF (enclosed program)</th>
<th>Seating Capacity</th>
<th># of Suites</th>
<th># of Club Seats</th>
<th>Construction Cost</th>
<th>Cost Per Seat</th>
</tr>
</thead>
<tbody>
<tr>
<td>Northern Kentucky University Wendell &amp; Vickie Bell Soccer Complex</td>
<td>2009</td>
<td>N/A</td>
<td>1,000</td>
<td>0</td>
<td>N/A</td>
<td>$6,500,000</td>
<td>$6,500</td>
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<tr>
<td>Kansas State University Buser Family Park</td>
<td>2019</td>
<td>15,790</td>
<td>1,394</td>
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<td>24</td>
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<td>$5,739</td>
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<tr>
<td>University of Kentucky Wendell &amp; Vickie Bell Soccer Complex</td>
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<td>N/A</td>
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<td>$7,700,000</td>
<td>$2,286</td>
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<tr>
<td>University of Louisville Dr. Mark &amp; Cindy Lynn Stadium</td>
<td>2014</td>
<td>15,500</td>
<td>5,300</td>
<td>Donor Suite</td>
<td>N/A</td>
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<td>Creighton University Morrison Stadium</td>
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<td>2005</td>
<td>N/A</td>
<td>10,000</td>
<td>6 + VIP Suite</td>
<td>500</td>
<td>$11,000,000</td>
<td>$1,100</td>
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</table>
Northern Kentucky University

NKU Soccer Stadium

Year Opened:  2009
Seating Capacity:  1,000
Construction Cost (2009):  $6.5M

Program Features:

- Player Locker Rooms (4)
- Athletic Training Areas
- Coaches Offices
- Officials Dressing Rooms
- Founders Suite w/ Decks
- Broadcast Press Facilities
FUTURE SOCCER AND TRACK STADIUM

BENCHMARKING

Kansas State University

Buser Family Park

Year Opened: 2019
Seating Capacity: 1,394
Construction Cost (2018): $8M

Program Features:
- Home Team Locker Room
- Athletic Training / Hydrotherapy
- Coaches Offices (4)
- Visiting Team Locker
- VIP Suite (24 seats)
- Broadcast Press Facilities
FUTURE SOCCER AND TRACK STADIUM

BENCHMARKING

University of Kentucky
Wendell & Vickie Bell Soccer Complex
Year Opened: 2014
Seating Capacity: 3,368
Construction Cost (2014): $7.7M
Program Features:
  - Player Locker Facilities
  - Team Lounge
  - Coaches Offices
  - Press Facilities
BENCHMARKING

University of Central Oklahoma
Wantland Stadium (Football / Soccer)
Year Opened: 2005
Seating Capacity: 10,000
Construction Cost (2005): $11M

Program Features:
- Concessions / Retail
- VIP Box & Lounge
- Private Suites (6)
- Full Press Facilities
- Camera / Video Deck
<table>
<thead>
<tr>
<th>Summary - New Space</th>
<th>Total GSF</th>
<th>%</th>
<th>Master Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Field of Play</td>
<td>-</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>2 Seating Bowl</td>
<td>8,820</td>
<td>32%</td>
<td>8,820</td>
</tr>
<tr>
<td>3 Concourse, Circulation &amp; Spectator Facilities</td>
<td>10,850</td>
<td>40%</td>
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<tr>
<td>4 Athletic Coaches Area</td>
<td>2,210</td>
<td>8%</td>
<td>2,210</td>
</tr>
<tr>
<td>5 Team Areas (Soccer + Track)</td>
<td>10,380</td>
<td>38%</td>
<td>10,380</td>
</tr>
<tr>
<td>6 Broadcast Media</td>
<td>1,350</td>
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<td>1,350</td>
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<tr>
<td>7 Building Operations</td>
<td>2,460</td>
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<tr>
<td>Total New ASF</td>
<td>27,250</td>
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<tr>
<td>Building Efficiency (80%)</td>
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<tr>
<td>TOTAL GSF</td>
<td>34,063</td>
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<td>34,063</td>
</tr>
</tbody>
</table>
FUTURE SOCCER AND TRACK STADIUM

NEW STADIUM GRANDSTAND – SECTION DIAGRAM @ MID FIELD

- VIP BOX
- CONF.
- CIRCULATION
- LOBBY
- PLAYER TUNNEL
- PLAYER / COACHES ZONE (RESTRICTED)
- BLEACHER SEATING BEYOND 12 ROWS
- GRANDSTAND – CHAIRBACK SEATS 10 ROWS
- CIRCULATION
- TRACK
- FIELD

Stadium Section
FUTURE SOCCER AND TRACK STADIUM

NEW STADIUM GRANDSTAND – SECTION DIAGRAM AT PLAYER ZONE

- Press Level
- Terrace Level
- Field Level

- Broadcast Booth
- Coaches Offices
- Circulation
- Locker / Team Areas
- Player / Coaches Zone (Restricted)

- Bleacher Seating Beyond 12 Rows
- Grandstand – Chairback Seats 10 Rows

- Circulation
- Track
- Field
IDENTIFIED FUTURE IMPROVEMENT PROJECTS

SOCCER – TRACK STADIUM ADDITION

- New Soccer-Track Grandstand facility with spectator seating for approximately 1,500.

  Level 1 - Team Club House
  - Dedicated Home Team Locker Rooms (4)
  - Team Lounge
  - Flexible Visiting Team Locker Room (2)
  - Officials Lockers / Changing Room
  - Trainers Area
  - Laundry & Equipment Storage

Level 2 – Coaches Office
- 6 private offices (soccer + track)
- Shared Large Conference
- (2) Small Meeting & Video Room

Level 3 - Press Box
- Radio & TV Broadcast Press Rooms
- VIP Suite / Flexible Media Space
- Scoreboard Operator Booth

GRANDSTAND & CLUBHOUSE

- Improved field security and site fencing
- Add concreta pad on west side of track for temporary bleachers and overflow seating.
- New stadium sound system w/ distributed speakers for field, grandstand, press box VIP and clubhouse areas.
- New WiFi system and network infrastructure
- Branded venue gateway, signage and graphics celebrating Tigers Soccer & Track teams.

OTHER SHARED FACILITIES

- Construct new Practice Field Pavilion adjacent to synthetic turf soccer practice field. Enclosed structure to provide flexible multipurpose conditioned space for team meetings, recruiting, camps and special events with space to be shared with Football.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS
MURPHY ATHLETIC COMPLEX / FOOTBALL
BILLY J. MURPHY ATHLETIC COMPLEX

FOOTBALL TEAM PRACTICE & TRAINING FACILITIES
**FOOTBALL TRAINING & PRACTICE FACILITY**

**PROGRAM SPACE:** Football Training / Operations

**USER GROUPS:** Tigers Football Team

**COMPONENTS:**
- Indoor Training & Weight Room
- Football Locker and Team Areas
- Indoor Practice Facility
- Outdoor Practice Fields

**RECENT UPGRADES:**
- Phase 1 Renovation Project (2018)
  - Upgraded Weight Training
  - Team Lounge
  - Nutrition Center
  - Treatment / Hydrotherapy
  - Academic Support
  - Coaches Office
- Phase 2 Indoor Practice Facility (2020)
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

RECRUITING LOUNGE

RECRUITING LOUNGE
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

LOCKER ROOM

LOCKER ROOM LOUNGE
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

LARGE TEAM MEETING ROOM

DEFENSE MEETING ROOM
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

SMALL MEETING ROOM – SPECIAL TEAMS

SMALL MEETING ROOM – DEFENSIVE BACKS
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

WEIGHT ROOM

WEIGHT ROOM
BILLY J. MURPHY ATHLETIC COMPLEX

TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

WEIGHT ROOM

FLEXIBLE FITNESS AREA
TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

TREATMENT ROOM

TREATMENT ROOM
TIGERS INDOOR PRACTICE & TRAINING FACILITIES – RECENT UPGRADES

TREATMENT / TAPING AREA

HYDROTHERAPY
BILLY J. MURPHY ATHLETIC COMPLEX

DEVELOPMENT OPTION

1. FOOTBALL ENTRY UPGRADES / BRANDING
2. FOOTBALL TRAINING RENOVATIONS
3. RENOVATE “GARAGE” SPACE & FB WEIGHT RM.
4. OLYMPIC SPORTS ENTRY ADDITION & RENOVATION
5. PRACTICE FIELD PAVILION & EVENT SPACE
6. TURF FIELD REPLACEMENT & COVER
7. MAINTENANCE BLDG.
8. NEW PARKING LOT

FOOTBALL OPS ADDITION (2018)
FOOTBALL INDOOR PRACTICE FACILITY (2020)
BILLY J. MURPHY ATHLETIC COMPLEX

FOOTBALL TRAINING & PRACTICE FACILITIES - EXISTING USAGE

- Lobby / Reception
- Shared Use
- Offices
- Team & Player Areas
- Strength & Training
- Support Services

OLYMPIC SPORTS INDOOR PRACTICE TURF AREA "THE GARAGE"

- Football Lockers
- Football Weight Room
- Football Meeting
- Football Training & Hydro.
BILLY J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: UPGRADED FOOTBALL STRENGTH & TRAINING FACILITIES

WEIGHT ROOM CONNECTED TO INDOOR TURF

EXPANDED WEIGHTS / UPGRADE FLOORING
BILLY J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: UPGRADED FOOTBALL TEAM & PLAYER FACILITIES

TEAM LOCKER ROOM

TEAM MEETING ROOMS
BILLY J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: UPGRADED FOOTBALL TRAINING, TREATMENT & RECOVERY FACILITIES

TREATMENT

HYDROTHERAPY
BILLY J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: FOOTBALL PRACTICE FIELD UPGRADES

TURF PRACTICE FIELD & COVER
BILLY J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: EXPANDED OLYMPIC SPORTS STRENGTH & INDOOR TRAINING

NEW WEIGHT ROOM / STRENGTH TRAINING

MULTIFUNCTIONAL INDOOR TURF
BILLIE J. MURPHY ATHLETIC COMPLEX

BENCHMARKING: EXPANDED OLYMPIC SPORTS TRAINING & SUPPORT

PERFORMANCE ANALYSIS & RECOVERY

NUTRITION
VISION FOR FUTURE ATHLETICS DISTRICT

BRANDED EXPERIENCE
IDENTIFIED FUTURE IMPROVEMENT PROJECTS

INDOOR FACILITIES

- Renovate and expand existing Football Locker Room, Training and support spaces including “The Garage” and spaces vacated by soccer and track teams with construction of new Stadium.
- Renovate existing player areas and spaces to create improved internal connectivity for football team including access to new Team Lounge area, indoor turf, expanded performance training and football support spaces.
- Northside entry addition / expanded public lobby.
- Football team meeting room expansion (addition).
- Upgrade football HOF exhibits @ Level 1.
- Update security access and control systems for student-athlete & staff safety.
- Repurpose space for centralized Equipment Room.
- New branding, graphics and wayfinding.
- Replace existing roof system.

OUTDOOR FACILITIES & VENUES

- Replace synthetic turf @ Outdoor Practice Field.
- Construct open-air cover structure over existing Football outdoor turf practice field to provide protection from sun and weather.
- Construct new Practice Field Pavilion adjacent to synthetic turf practice field. Enclosed structure to provide flexible multipurpose conditioned space for team meetings, recruiting, camps and special events with space to be shared with Soccer and Olympic Sports teams. Additional program space may include covered outdoor deck for seasonal use.
- Restrooms adjacent to outdoor practice fields. Restroom may be part of Practice Field Pavilion.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS
TIGER SOFTBALL COMPLEX
TIGER SOFTBALL COMPLEX
TIGER SOFTBALL COMPLEX

PRIORITY INDOOR FACILITY NEEDS

A. HIGH
A1. Improve video and broadcast facilities

B. MEDIUM
B1. Correct press box sight lines
B2. Correct ADA seating sight line issues

C. LOW
C1. Correct Home Team Facility Issues
   o Add Home Team Locker area
   o Expand home team dugout lockers - each player/coach to have their own locker
   o Create a front door with Entry Lobby
   o Expand on-site training/conditioning
   o Add space for cardio and fitness equipment
TIGERS’ SOFTBALL COMPLEX
IDENTIFIED FUTURE IMPROVEMENT PROJECTS

INDOOR FACILITIES

- Update & Expand Home Team Clubhouse Facility
  - Home team locker room addition in location as proposed with original design.
  - New front door experience and entry lobby.
  - Expanded indoor practice area to include space for cardio and fitness equipment.
  - Expanded trainer’s room.

OUTDOOR FACILITIES & VENUES

- Upgrade playing field lighting including replacement of existing HID fixtures with LED
- Replace / repairs to bullpens and batting including improvements to drainage.
- Repairs to backstop fencing and netting including new padding and fabric.
- New video display scoreboard in outfield (14’ x 26’).
- New WiFi system and network infrastructure.
- Branded venue gateway, signage and graphics celebrating Tigers Softball.
FLAUTT GOLF CENTER
GOLF TRAINING & TEAM FACILITY - 2009

PROGRAM SPACE: Golf Training / Practice

USER GROUPS: Men’s & Women’s Golf Teams

COMPONENTS:
- Golf Clubhouse - 2009
- 400-Yard Driving Range
- Two Tee Areas
- Putting Green
- Chipping Green

Clubhouse Program
- Player Lounge
- Team Locker Rooms
- Indoor Hitting Bays (6)
- Kitchen Area
- Coaches Offices (4)
- Video Analysis
PRIORITY INDOOR FACILITY NEEDS

B. MEDIUM

B1. Clubhouse Renovations
   - Team Lounge
   - Locker Rooms
   - Add Meeting Space

B2. Add Digital Entry Access

B3. Branding / Graphics

C. LOW

C1. Outdoor Covered Patio

C2. Maintenance Equip Storage

---

**Diagram:**

- **B1.** Upgrade Security
- **B2.** Enlarge Locker Room
- **B3.** Covered Patio
- **C1.** Relocated Equip. To Storage Facility
- **C2.** Practice / Training
- **C3.** Maintenance Equip Storage

**Legend:**
- Lobby / Reception
- Shared Team Areas
- Practice / Training
- Coaches Offices
- Support Services
- Locker Rooms
- Covered Patio
IDENTIFIED FUTURE IMPROVEMENT PROJECTS

INDOOR FACILITIES

- Update Home Team Clubhouse Facility
  - Interior Finish renovations and upgrades for locker rooms and lounge areas
  - Building security upgrades including new site/building lighting and digital access control system.
  - New branding and graphics including entry signage, interior graphics, displays at clubhouse lobby to highlight Tigers' golf teams and history.

OUTDOOR FACILITIES & VENUES

- Construct new golf practice green and fairway in undeveloped area directly south of Flautt Clubhouse and along west side of existing driving range.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS

ELMA ROANE FIELD HOUSE – WOMEN’S BASKETBALL
ELMA ROANE FIELD HOUSE

TIGERS WOMEN’S BASKETBALL
ELMA ROANE FIELD HOUSE
TIGERS WOMEN’S BASKETBALL

TRAINING ROOM @ LOWER LEVEL (FIRST FLOOR MEZZANINE)

TEAM MEETING ROOM @ MAIN LEVEL (2ND FLOOR)
ELMA ROANE FIELD HOUSE
TIGERS WOMEN’S BASKETBALL

TREATMENT / TAPING AREA @ LOWER LEVEL (FIRST FLOOR MEZZANINE)

HYDROTHERAPY @ LOWER LEVEL (FIRST FLOOR MEZZANINE)
ELMA ROANE FIELD HOUSE
TIGERS WOMEN’S BASKETBALL

WEIGHTS / STRENGTH TRAINING @ LOWER LEVEL (FIRST FLOOR)

WEIGHTS / STRENGTH TRAINING @ LOWER LEVEL (FIRST FLOOR)
ELMA ROANE FIELD HOUSE
TIGERS WOMEN’S BASKETBALL

PRIORITY FACILITY NEEDS

A. **HIGH**
   A1. Move Coaches’ Offices to Fieldhouse
   A2. Renovate Team Locker Suite
   A3. Enhance Team Lounge & Nutrition Area
   A4. Updated Graphics and Branding

B. **MEDIUM**
   B1. Access to / renovation of practice court
   B2. Add Recruiting Room overlooking court
   B3. Add Multipurpose Pregame Space
   B4. Post-game Interview Room

C. **LOW**
   C1. Improve accessibility for Coaches/Players
   C2. Add Study Space near Team Room
   C3. Update equipment at Weight Room and Training Areas
ELMA ROANE FIELD HOUSE
TIGERS WOMEN’S BASKETBALL – EXISTING

SPACE ASSESSMENT

B1. Access to Auxiliary Court Area for Practice (if possible)

A2. Relocate W-Basketball Coaches Offices (if possible)

B1., B.2 & B.4
Future Multipurpose Space for Recruiting & Pregame Events

WOMENS BASKETBALL PLAYER SUITE
Renovate Team Locker, Lounge and Meeting Spaces

A3.
COACHES SUITE (lockers and meeting)

A4.
Update Graphic & Branding at Public Areas

MAIN FLOOR – LEVEL 2

EXISTING HEALTH STUDIES OFFICES

2020 RENOVATIONS (PHASE 1)

VISITING TEAM LOCKER SUITE (Renov. 2020)

TIGERS WOMEN’S BASKETBALL – EXISTING

SPACE ASSESSMENT

B1. Access to Auxiliary Court Area for Practice (if possible)

A2. Relocate W-Basketball Coaches Offices (if possible)

B1., B.2 & B.4
Future Multipurpose Space for Recruiting & Pregame Events

WOMENS BASKETBALL PLAYER SUITE
Renovate Team Locker, Lounge and Meeting Spaces

A3.
COACHES SUITE (lockers and meeting)

A4.
Update Graphic & Branding at Public Areas

MAIN FLOOR – LEVEL 2

EXISTING HEALTH STUDIES OFFICES

2020 RENOVATIONS (PHASE 1)

VISITING TEAM LOCKER SUITE (Renov. 2020)

TIGERS WOMEN’S BASKETBALL – EXISTING

SPACE ASSESSMENT

B1. Access to Auxiliary Court Area for Practice (if possible)

A2. Relocate W-Basketball Coaches Offices (if possible)

B1., B.2 & B.4
Future Multipurpose Space for Recruiting & Pregame Events

WOMENS BASKETBALL PLAYER SUITE
Renovate Team Locker, Lounge and Meeting Spaces

A3.
COACHES SUITE (lockers and meeting)

A4.
Update Graphic & Branding at Public Areas

MAIN FLOOR – LEVEL 2

EXISTING HEALTH STUDIES OFFICES

2020 RENOVATIONS (PHASE 1)

VISITING TEAM LOCKER SUITE (Renov. 2020)
TIGERS WOMEN’S BASKETBALL – EXISTING

SPACE ASSESSMENT

- C3. Update Equipment
- A4. Graphic Enhancements

Lower Floor Plan
- Lobby / Reception
- Locker Rooms
- Private Offices
- Team Meeting & Lounge
- Training / Treatment
- Support Services

Lower Floor – Level 1
- Reception
- Lounge
- Offices
- Toilets
- Laundry
- Cardio
- Rehab.
- Hydro Therapy
- Treatment
- Trainers Office
<table>
<thead>
<tr>
<th>Space Type</th>
<th>Room Description</th>
<th>Room #</th>
<th>Qty.</th>
<th>Existing</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>PUBLIC ENTRANCE/RECEPTION</td>
<td>Lobby</td>
<td></td>
<td></td>
<td></td>
<td>not currently available: Request by Women's Basketball</td>
</tr>
<tr>
<td></td>
<td>Interview/Press Conference Area</td>
<td></td>
<td></td>
<td></td>
<td>not currently available at Elma Roane</td>
</tr>
<tr>
<td></td>
<td>Interview Setup Room</td>
<td></td>
<td></td>
<td></td>
<td>not currently available at Elma Roane</td>
</tr>
<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td></td>
<td><strong>6</strong></td>
<td></td>
<td></td>
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<tr>
<td>Support</td>
<td>Women's Public Restroom</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Women's Public Restroom</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td></td>
<td><strong>6</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC ENTRANCE/RECEPTION</td>
<td>Public Lobby Subtotal</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>PRACTICE &amp; TEAM AREAS - Women's Basketball</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Basketball Practice Gym - Women's Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a. Basketball Practice Gym / Courts</td>
<td>228</td>
<td>1</td>
<td>10,620 (50' x 94' cross single court used for practice and competition</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b. Courtside Work Area</td>
<td></td>
<td></td>
<td></td>
<td>included in space allocation above</td>
</tr>
<tr>
<td></td>
<td>c. Gym Storage</td>
<td>243</td>
<td>1</td>
<td>1,284</td>
<td>includes elevated stage area at north end of gym</td>
</tr>
<tr>
<td></td>
<td>d. Hydrotherapy Center</td>
<td></td>
<td></td>
<td></td>
<td>not currently available at Elma Roane</td>
</tr>
<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td></td>
<td><strong>11,904</strong></td>
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<tr>
<td></td>
<td>Women's Team Locker Area</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a. Team Locker Room - Basketball (existing)</td>
<td>208</td>
<td>1</td>
<td>500</td>
<td>opportunity to expand into former VB locker room</td>
</tr>
<tr>
<td></td>
<td>b. Team Locker Room - Women's VB Team</td>
<td>209</td>
<td>1</td>
<td>500</td>
<td>no longer used by Women's VB Team</td>
</tr>
<tr>
<td></td>
<td>c. Player Grooming Area</td>
<td>211</td>
<td>1</td>
<td></td>
<td>(2) WC, (2) LAV, (8) Showers</td>
</tr>
<tr>
<td></td>
<td>d. Player Lounge</td>
<td>205</td>
<td>1</td>
<td>785</td>
<td></td>
</tr>
<tr>
<td></td>
<td>e. Team Meeting Room</td>
<td>206</td>
<td>1</td>
<td>354</td>
<td>seating for 120 includes video and counter</td>
</tr>
<tr>
<td></td>
<td>f. Nutrition Area</td>
<td>205</td>
<td>1</td>
<td>140</td>
<td>incl. kitchen, sink counter and island counter</td>
</tr>
<tr>
<td></td>
<td>g. Exam Room</td>
<td>210</td>
<td>1</td>
<td>180</td>
<td>includes sink counter</td>
</tr>
<tr>
<td></td>
<td>h. Quiet Room</td>
<td>201</td>
<td>1</td>
<td>0</td>
<td>not currently available at Elma Roane</td>
</tr>
<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td></td>
<td><strong>2,459</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Coaches Areas</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a. Coaches Lounge / Meeting</td>
<td>202</td>
<td>1</td>
<td>130</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b. Coaches Locker Area</td>
<td>203</td>
<td>1</td>
<td>60</td>
<td>6 lockers</td>
</tr>
<tr>
<td></td>
<td>c. Women's Toilet</td>
<td>204</td>
<td>1</td>
<td>80</td>
<td>includes accessible shower</td>
</tr>
<tr>
<td></td>
<td>d. Men's Toilet</td>
<td>201</td>
<td>1</td>
<td>130</td>
<td>includes accessible shower &amp; 6 lockers</td>
</tr>
<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td></td>
<td><strong>3475</strong></td>
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</tr>
</tbody>
</table>

**TRAINING & TREATMENT AREAS - Women's Basketball**

<table>
<thead>
<tr>
<th>Treatment/Rehabilitation</th>
<th>Area</th>
<th>Qty.</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Training/Rehabitation</td>
<td>Reception / Waiting</td>
<td>1</td>
<td>600</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Lounge</td>
<td>1</td>
<td>200</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Taping / Treatment Area</td>
<td>1</td>
<td>600</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Exam Room</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Exam Storage (Future Use)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Rehab Area</td>
<td>0</td>
<td>450 estimated spa per 2012 floor plan</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Hydrotherapy Room</td>
<td>1</td>
<td>700 (2) therapy pool, ice machine, extremity tubs</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Urinal / Toilet Changing Room</td>
<td>1</td>
<td>79</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Steam Room</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Trainers Office</td>
<td>1</td>
<td>120</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Laundry Drop</td>
<td>1</td>
<td>40 (1) washer, (1) dryer, utility sink</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Laundry</td>
<td>0</td>
<td>100 (1) washer, (1) dryer, utility sink</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Storage Room</td>
<td>0</td>
<td>100</td>
</tr>
<tr>
<td>Treatment/Rehabitation</td>
<td>Men's Toilet</td>
<td>1</td>
<td>60</td>
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<tr>
<td>Treatment/Rehabitation</td>
<td>Women's Toilet</td>
<td>1</td>
<td>120</td>
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<tr>
<td>Treatment/Rehabitation</td>
<td><strong>Subtotal</strong></td>
<td><strong>1,929</strong></td>
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**Strength & Conditioning**

<table>
<thead>
<tr>
<th>Area</th>
<th>Qty.</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Weight Training / Conditioning</td>
<td>172</td>
<td>2,000 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td>Cardio Area #1</td>
<td>1</td>
<td>400 Level 2 (overlooked)</td>
</tr>
<tr>
<td>Cardio Area #2</td>
<td>1</td>
<td>800 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td>Hydrotherapy Room</td>
<td>1</td>
<td>included as part of Weight Room SF allocation</td>
</tr>
<tr>
<td>Weight Training Office</td>
<td>125B</td>
<td>110 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td>Weight Training Office</td>
<td>125C</td>
<td>110 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td>Weight Room Storage</td>
<td>125A</td>
<td>110 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td>Weight Room Storage</td>
<td>125D</td>
<td>110 estimate based on 2012 floor plan</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td><strong>2,109</strong></td>
<td></td>
</tr>
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</table>

**Equipment Operations**

<table>
<thead>
<tr>
<th>Equipment Operations</th>
<th>Qty.</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment Storage / Check Out</td>
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<td></td>
</tr>
<tr>
<td>Equipment High Density Storage</td>
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<tr>
<td>Equipment / Check Out</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Equipment Secured Storage</td>
<td>1</td>
<td>130 includes rooms 214, 215 &amp; 219</td>
</tr>
<tr>
<td>Laundry Room</td>
<td>1</td>
<td>180 includes (2) Washers, (2) Dryers and laundry sink</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td><strong>519</strong></td>
<td></td>
</tr>
</tbody>
</table>
## TITLE IX: EQUITABLE SPACE ALLOCATION

### COMPARISON ASSESSMENT: BASKETBALL PROGRAM FACILITIES

<table>
<thead>
<tr>
<th>Component Areas</th>
<th>MEN’S BASKETBALL</th>
<th>WOMEN’S BASKETBALL</th>
<th>DIFFERENCE</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Laurie-Walton Family Basketball Center</td>
<td>Elma Roane Fieldhouse</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>N/A</td>
</tr>
<tr>
<td>NET ASSIGNABLE AREA (NASF)</td>
<td>46,318 NSF</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>NASF – EXCLUDING OFFICES</td>
<td>37,237 NSF</td>
<td>22,182 NSF</td>
<td>15,055 NSF</td>
</tr>
</tbody>
</table>

### COMPONENT AREAS

- **PRACTICE GYM / COURTS**: 13,266 NSF / 2 courts
  - Difference: 6,500 NSF / 1 court
- **PLAYER LOCKER AREA – “SUITE”**: 4,256 NSF / 2,459 NSF
  - Difference: 1,797 NSF
- **WEIGHT ROOM / STRENGTH & CONDITIONING TRAINING**: 3,928 NSF / 3,590 NSF
  - Difference: 338 NSF
- **TREATMENT / REHAB AREAS**: 4,193 NSF / 3,329 NSF
  - Difference: 864 NSF
- **ACADEMIC SUCCESS**: 1,784 NSF / 0 NSF
  - Difference: 1,784 NSF
- **COACHES LOUNGE & MEETING**: 1,672 NSF / 210 NSF
  - Difference: 1,462 NSF
- **COACHES OFFICES**: 9,081 NSF / N/A
  - Difference: TBD
ELMA ROANE FIELD HOUSE

IDENTIFIED FUTURE IMPROVEMENT PROJECTS

HIGH Priority – Tier 1 Projects

- Relocate Coaches Offices to Field House.
- Renovate and enlarge Women’s Basketball Player Suite including locker, lounge and meeting spaces.
- Create nutrition area separate from lounge space.
- Update graphics & branding throughout including public spaces and team areas.

MEDIUM Priority – Tier 2 Projects

- Repurpose existing space at main arena level for multipurpose meeting space supporting pre-game activities, donor events, recruiting and basketball camps.
- Repurpose existing space at main arena level for post-game interviews and media.
- Access to / renovation of Practice Court.

LOWER Priority – Tier 3 Projects

- Improve Accessibility to Lower Level spaces for coaches and players.
- Add study area and small quiet rooms for individual study, tutoring.
- Updated equipment at Weight Room and Training Fitness areas.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS

LARRY O. FINCH CENTER - VOLLEYBALL
TIGERS WOMEN’S VOLLEYBALL

PROGRAM SPACE: Athletic Training/Practice
USER GROUPS: Women’s Volleyball
COMPONENTS:

- Home for Volleyball Practice since 2018
- Competition Facility beginning in 2020
- Approximately 31,000 SF Facility
- Single Competition Court / Gym
- Option for (2) Practice Courts
- Team Facilities - Lockers & Players Lounge
- Training / Treatment / Hydrotherapy
- Dining Room
- Coaches Offices and Locker Room
LARRY O. FINCH CENTER

TIGERS WOMEN’S VOLLEYBALL – EXISTING

WEST ENTRANCE

PUBLIC LOBBY
LARRY O. FINCH CENTER

TIGERS WOMEN’S VOLLEYBALL – EXISTING

GYM & PRACTICE COURTS

GYM & PRACTICE COURTS
LARRY O. FINCH CENTER

TIGERS WOMEN’S VOLLEYBALL – EXISTING

PLAYER LOUNGE

TEAM MEETING
TRAINING ROOM – TAPING / TREATMENT

TRAINING ROOM - HYDROTHERAPY
LARRY O. FINCH CENTER
TIGERS WOMEN’S VOLLEYBALL – EXISTING

OBSERVATION DECK

COACHES MEETING
IDENTIFIED PRIORITY NEEDS

A. HIGH
A1. Permanent Markings for Competition Court and Half-Court Practice Area
A2. On-site Locker Facility for Visiting Team and Visiting Coaches
A3. On-site Locker Facility for Officials (6)
A4. Update Lighting in Gyms to LED
A5. New Video Board for Competition

B. MEDIUM
B1. Renovate Team Room and Lounge Area
B2. Nutrition Bar in Team Room
B3. Additional Renovations to Locker / Toilet
B4. Coaches Offices on Level 2 (4 total)
B5. Meeting Room for Coaching Staff
LARRY O. FINCH CENTER

TIGERS WOMEN’S VOLLEYBALL

PRIORITY FACILITY NEEDS

C. LOW

C1. Ticketing Area in Lobby
C2. Concession Stand for Events
C3. Additional Gym Storage for Events
  o Bleachers
  o Equipment
LARRY O. FINCH CENTER
TIGERS WOMEN’S VOLLEYBALL

COMPETITION COURT & VB EVENT LAYOUT - EXISTING

9m x 18m Volleyball Court

Exercise Area

Exit Aisle

10' Clearance Zone

300 – 360 SEATS
TIGERS WOMEN’S VOLLEYBALL

SPACE ASSESSMENT

- Lobby / Reception
- Training / Treatment
- Offices
- Locker & Team Areas
- Practice & Courts
- Support Services

B4. & B.5
Convert Space to Coaches Offices + Meeting Room
COACHES SUITE

OBSERVATION DECK (EXISTING)
HEAD COACH OFFICE

Lobby
COACHES LOCKER ROOM
COACHES MEETING
## Identified Future Improvement Projects

### High Priority – Tier 1 Projects
- Replace floor surface at Court #3 area with new hardwood flooring to match courts #1 & #2.
- Provide Half-Court Practice Area and team warm up space at Court #3 space.
- Update court markings and graphics at Gym for permanent competition court.
- Upgrade lighting at Gym & Courts (LED)
- New Video Scoreboard for competition court.
- Add Sound System to Finch Gym (PA and distributed sound) for events.
- Add security cameras (outdoors) – currently only access control hardware at doors.
- Repurpose / renovate space in adjacent Recreation Center to provide space game-day space for visiting team locker/changing, visiting coaches locker and official’s rooms.

### Medium Priority – Tier 2 Projects
- Renovate Team Locker Room and Shower areas
- Update Team Lounge Finishes and Graphics
- Nutrition Area at Team Room
- Repurpose Level 2 space Meeting Space to provide additional coaches offices (4 total).

### Low Priority – Tier 3 Projects
- Identify additional space for future game-day services including concessions, ticketing and check-in accessible from Main Lobby.
- Spectator Seating – Provide permanent retractable bleacher seating for approximately 400 spectators for competition and events.
ATHLETIC FACILITIES MASTER PLAN

UNIVERSITY OF MEMPHIS

POTENTIAL DEVELOPMENT PROJECTS
SUMMARY OF POTENTIAL DEVELOPMENT PROJECTS

CATEGORY #1 - OUTDOOR FIELD PROJECTS
Recommended phased outdoor athletic field projects include replacement of the synthetic turf Baseball, Softball and Football practice field, relocation of the track “Throws” area, construction of a new golf practice green & fairway at the Flautt Complex. Additional work to include construction of “The Lawn” to support game day activities and venue connectivity for all sports.

CATEGORY #2A - STUDENT ATHLETE HOUSING
New Student-Athlete Housing on the Park Avenue Campus to include construction of approximately 500+ apartment style housing units with on site parking. Up to 49% of Housing will be available to Student Athletes.

CATEGORY #2B - STUDENT ATHLETE SUCCESS CENTER
A new Student-Athlete Success Center on the Park Avenue Campus will create a central hub for an expanded student-life experience and a centralized athletic village. A Student Athlete Success Center will be the new headquarters for Athletic Administration and Athletic Support Services including Dining / Nutrition, Academic Support, a Visitors Center, Hall of Fame and access to outdoor green activity spaces. This project development phase to also include new Entrance Gateways and Branding throughout the sports campus.

CATEGORY #3 - AUDIO / VIDEO (AV) PROJECTS
Audio-Video (AV) projects to include replacement of existing scoreboards with new LED video display scoreboards serving Baseball, Softball, Track/Soccer and Volleyball competition facilities. Additional spectator enhancements to include the upgraded distributed sound systems at these same venues for an enhanced competition and game day experience.

CATEGORY #4 - OLYMPIC SPORTS STADIUMS & EXTERIOR PROJECTS
A new Soccer-Track stadium constructed on the east side of the existing soccer/track complex will provide a permanent training facility for University of Memphis Soccer and Track Teams including Player Lockers Rooms, Coaches Offices, Training, Press Facilities and seating grandstand for up to 1,500 spectators. Improvements to FedEx Field Baseball Stadium and Tiger Softball Field will enhance the game day experience for Olympic Sports. Additional exterior projects to include upgrades to Murphy Complex, expansion of the Athletic Plaza, and a new East-Side Drop Off and Circle Drive.

CATEGORY #5 - OLYMPIC SPORTS TRAINING & INTERIOR PROJECTS
Future prioritized renovations to the Finch Center for Volleyball to include upgrades to the Practice Court area (Court #3) and upgrades to existing team facilities. A future prioritized project for Volleyball to also include access to space within the Rec Center facility to provide game-day accommodations for visiting teams, coaches and referees. Recommended future phased renovations to Elma Roane to include improvements to existing Player and Coach Locker Suites and the potential off repurposing of existing space adjacent to Arena for a multipurpose room supporting pre-game activities, recruiting, camps, etc. Prioritized future interior renovations to FedEx Stadium (Baseball) and Flautt Golf Center to include upgrades to team clubhouse spaces including player locker rooms, team rooms, coach offices, security and branding/graphics.

CATEGORY #6 - MURPHY COMPLEX EXPANSION PROJECTS
Future phased improvement projects to Murphy Complex indoor facilities to include upgrades to existing Olympic Sports Weight Room, Training and Nutrition facilities in Murphy including renovations to “The Garage” with new multipurpose indoor turf serving Olympic Sports and Football. With construction of a new Soccer-Track stadium, future prioritized improvements to also encompass renovated/expanded Football Locker Room, Lounge and performance /training spaces serving all sports.
Budget numbers listed below for each potential project category are preliminary based on historical benchmarking and 2020 component cost data for similar facility projects. Under the current market conditions, concept budget numbers may be subject to unpredictable cost increases. Each development project budget should be further evaluated, with appropriate escalation costs applied, following further discussion with University to align budget with anticipated implementation, delivery approach and phasing.

<table>
<thead>
<tr>
<th>PROJECTS AND CATEGORY</th>
<th>SPORT</th>
<th>QUANTITY/SIZE</th>
<th>ITEM COST</th>
<th>COST RANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>CATEGORY 1: OUTDOOR FIELD PROJECTS</td>
<td></td>
<td></td>
<td></td>
<td>$3.18M - $3.52M</td>
</tr>
<tr>
<td>1.1 Baseball synthetic Turf and Field Improvements</td>
<td>Baseball</td>
<td></td>
<td>$</td>
<td>1,400,000</td>
</tr>
<tr>
<td>1.2 Football Practice Field Improvements</td>
<td>Football</td>
<td></td>
<td>$</td>
<td>900,000</td>
</tr>
<tr>
<td>1.3 Softball Field Replacment</td>
<td>Softball</td>
<td></td>
<td>$</td>
<td>400,000</td>
</tr>
<tr>
<td>1.4 Relocated Track Throws Area</td>
<td>Track &amp; Field</td>
<td></td>
<td>$</td>
<td>300,000</td>
</tr>
<tr>
<td>1.5 Additional Golf Green</td>
<td>Golf (M/W)</td>
<td></td>
<td>$</td>
<td>350,000</td>
</tr>
</tbody>
</table>

| CATEGORY 2: HOUSING & STUDENT ATHLETE SUPPORT PROJECTS | | | | $32.68M - $36.12M |
| 2.A: STUDENT-ATHLETE HOUSING | | | | |
| Student Housing Complex | All Sports | 5.62 Acres | N/A |

| 2.B: STUDENT-ATHLETE SUPPORT | | | | |
| 2.B.1 Student Athlete Success Center | All Sports | 61,507 sf | $ | 30,804,305 |
| 2.B.2 Athletic Green Space - "The Lawn" | All Sports | | $ | 1,250,000 |
| 2.B.3 Athletic Campus Gateways / Branding / Wayfinding | All Sports | | $ | 2,350,000 |
ATHLETIC FACILITIES MASTER PLAN

POTENTIAL DEVELOPMENT PROJECTS & COST INFORMATION

Budget numbers listed below for each potential project category are preliminary based on historical benchmarking and 2020 component cost data for similar facility projects. Under the current market conditions, concept budget numbers may be subject to unpredictable cost increases. Each development project budget should be further evaluated, with appropriate escalation costs applied, following further discussion with University to align budget with anticipated implementation, delivery approach and phasing.

<table>
<thead>
<tr>
<th>CATEGORY 4: OLYMPIC SPORTS STADIUMS AND EXTERIOR PROJECTS</th>
<th>$15.69M - $17.32M</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.1 Soccer / Track Stadium Addition</td>
<td>Soccer + Track</td>
</tr>
<tr>
<td>4.2 Pedestrian Plaza Extension</td>
<td>All Sports</td>
</tr>
<tr>
<td>4.3 Eastside Dropoff and Circle Drive</td>
<td>All Sports</td>
</tr>
<tr>
<td>4.4 FedEx Field Baseball Stadium Upgrades</td>
<td>Baseball</td>
</tr>
<tr>
<td>4.5 Tiger Softball Field Stadium Upgrades</td>
<td>W. Softball</td>
</tr>
<tr>
<td>4.6 Murphy Complex Façade, Entry and Hospitality Improvements</td>
<td>All Sports</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CATEGORY 5: OLYMPIC SPORTS TRAINING &amp; INTERIORS PROJECTS</th>
<th>$5.7M - $6.3M</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.1 Larry O. Finch Center - Volleyball Court, Locker Training &amp; Offices</td>
<td>Volleyball</td>
</tr>
<tr>
<td>5.2 Elma Roane - W. Basketball Court, Locker, Training &amp; Office Renovations</td>
<td>W. Basketball</td>
</tr>
<tr>
<td>5.3 Fed Ex Field - Baseball Clubhouse &amp; Training Renovations</td>
<td>W. Basketball</td>
</tr>
<tr>
<td>5.4 Flautt Golf Center Clubhouse Renovations</td>
<td>Golf (M/W)</td>
</tr>
</tbody>
</table>
Budget numbers listed below for each potential project category are preliminary based on historical benchmarking and 2020 component cost data for similar facility projects. Under the current market conditions, concept budget numbers may be subject to unpredictable cost increases. Each development project budget should be further evaluated, with appropriate escalation costs applied, following further discussion with University to align budget with anticipated implementation, delivery approach and phasing.

### CATEGORY 5: OLYMPIC SPORTS TRAINING & INTERIORS PROJECTS

- **Larry O. Finch Center - Volleyball Court, Locker Training & Offices**
  - Volleyball
  - $2,005,050

- **Elma Roane - W. Basketball Court, Locker, Training & Office Renovations**
  - W. Basketball
  - $1,406,250

- **Fed Ex Field - Baseball Clubhouse & Training Renovations**
  - W. Basketball
  - $1,162,950

- **Flautt Golf Center Clubhouse Renovations**
  - Golf (M/W)
  - $1,433,125

### CATEGORY 6: MURPHY COMPLEX EXPANSION PROJECTS

- **Olympic Sports Training & Weight Room Renovations**
  - Olympic Sports
  - $3,975,000

- **Football Locker, Weight and Training Facility Renovations**
  - Football
  - $7,550,000

- **Practice Field Indoor Pavilion**
  - Football + Soccer
  - $1,875,000

- **Outdoor Football Field Cover Structure**
  - Football + Soccer
  - $5,760,000