



Pains & Issues:

Please Read First:

The issues and pain points identified during the As Is Process Mapping workshop and the Analysis workshop are noted below. The Issue is numbered and its Root Cause Analysis is in red text, preceded by RCA prefix.

1. Process is paper

RCA: No electronic form or electronic signature process

2. Review/validating the appointment forms

RCA: Task is time consuming for WorkForce Management and HR Records

3. Paper forms lost, therefore process has to start from the beginning

RCA: There isn't tracking process in place for departments to know the last office that had possession

4. Form routed to incorrect department for approvals, slowing down the process

RCA: Departmental users sends or delivers to wrong department

5. Appointment form has incorrect position number

RCA: Form is paper so there aren't any system validations

6. One Time Pay appointments

RCA: Paper process and treated as temporary employment which requires candidate to produce all required documents to be employed

7. Staff can have several active appointments from multiple departments. Manual monitoring by departments needed.

RCA: Person can be hired by different departments could cause situation for insurance eligibility. .

98. Several handoff

RCA: Paper process

109. Departments unaware location of the appointment form

RCA: There isn't tracking process in place

10. TN retirees do not always indicate correctly on the appointment form.

RCA: Error in completing the form.

11. Financial managers signatures are obtained after the candidate signs.

RCA: Contract is binding once candidate signs contract.

12. Appointment form is missing official acceptance of the terms of agreement for the candidate.

RCA: Form does not have acceptance statement.

13. Candidates starts prior to approval dates on contract.

RCA: Department do not wait for official notification ready to work, we are now out of compliance

14. Candidate does not attend orientation.

RCA: They do not attend.

Analysis of the 'AS IS' process

- 1. Are all roles essential? What roles could be considered to be eliminated? All roles are essential, none should be eliminated.
- 2. What is the number of hand-offs? 12
- 3. Are any steps automated? No
- 4. What steps can be eliminated or automated? Developing an online eContract process would eliminate manual signatures, create workflows, eliminate paper the handoffs, manual tracking and document storing.
- 5. What tasks consume the greatest amount of time? Validating the forms, collecting signatures, waiting for notification process complete.
- 6. Does each task add value? Yes
- 7. What steps/process should be added? Notifications to the departments student ready to work. Extending HR hours to accommodate those who have other responsibilities that prevent them coming on campus during normal working hours.
- 8. Iterations (how many times is process repeated in a timeframe)? Weekly
- 9. Percentage of errors (forms returned, corrected, contacted person for corrections, etc.) 30%
- 10. % FTE and/or estimate time takes for each key role in the process.
- 11. Metrics identify measurable outcomes (time, manual steps, paper, manual communications, unnecessary reviews & approvals). Identify current time spent on task for roles: 1,213 forms processed 2017 = 65 minutes * 1213 = estimated 1,315 staff hours annually

Originator – 10 min complete form 20 min walk over and back to deliver to Admin Bld = 30 minutes Fin Mgr/Dean Approval – 5 min

HR Workforce Mgmnt. 25 min

HR Records - 5 minutes

Legends

Form / PDF



