



- Research & Scholarship
  - Active research agenda in healthcare/public health leadership and integrated/collaborative health systems with current and forthcoming publications in leading public health, health services, and public health services journals and presentations at top national conferences
  - New textbook, *Leadership for Public Health: Theory and Practice*, from Health Administration Press
  - Focus on doctoral student papers has helped students publish papers in top journals
- Teaching
  - Traditional, online, and hybrid teaching responsibilities in the Master of Health Administration, Master of Public Health, and PhD in Health Systems and Policy programs
  - Re-engineered existing courses and developed new courses
  - Developed and taught seminars for Healthcare Executive Leadership Institute and SPH Summer Institute
  - Awarded David C. Burchfield Excellence in Teaching and Learning Award
- Advising
  - Graduate student advising, including chairing doctoral dissertation and master's thesis committees and having served or currently serving on two other dissertation committees
- Service
  - National-level service within APHA (section co-treasurer) and AUPHA (editorial panel & journal reviewer)
  - Nominated to be a Fellow/Global Fellow with the Commission on Accreditation of Healthcare Management Education (CAHME) (nomination pending CAHME Board approval)
  - State-level service with TPHA as board member and section chair, as well as serving on ACHE Region 4 Regent's Advisory Council
  - Service to School of Public Health as member of Graduate Studies, Faculty Affairs, MPH Curriculum, and CEPH Accreditation committees
  - As member of Faculty Affairs committee, co-developed academic integrity policy and processes for SPH and provided training to SPH faculty
  - As member of MPH Curriculum committee, developed standardized rubrics for use throughout SPH and provided training to SPH faculty on these rubrics and on competency-based education
- Community Engagement
  - Leading or co-leading executive leadership institutes for local healthcare and public health partners
  - Service on boards/committees of local community health center (Church Health quality committee), healthcare systems (Methodist Le Bonheur Healthcare behavioral health integration workgroup and Living Well Network board), local ACHE chapter (Midsouth Health Care Executives board), and local health department (Shelby County Health Department MAPP executive committee)
  - Led MAPP trainings for Shelby County Health Departments, serving on MAPP executive committee and chairing Behavioral Health workgroup
  - Created University of Memphis Interdisciplinary Case Competition to engage graduate students from across campus with local community leaders in developing innovative solutions to pressing health problems

### Secondary Appointment(s):

1/2015 – present The University of Tennessee Health Science Center Memphis, TN  
*Affiliate Faculty, Center for Health Systems Improvement*

8/2014 – present The University of Tennessee Health Science Center Memphis, TN  
*Adjunct Assistant Professor, Department of Preventive Medicine, College of Medicine*  
*Adjunct Assistant Professor, Department of Advanced Practice & Doctoral Studies, College of Nursing*

## EDUCATION

- 8/2007– 5/2011 University of Kentucky Lexington, KY  
*Dr.P.H. – Health Services Management*
- Dissertation: Full-Range Leadership in Local Health Departments (Dr. James Holsinger, Jr., Chair)
- 8/2004 – 5/2007 University of Kentucky Lexington, KY  
*M.S. – Family Studies, Marriage & Family Therapy emphasis*
- Thesis: Challenges & Opportunities of University-Based Community Initiatives (Dr. Jason Whiting, Chair)
- 9/2001 – 6/2003 California State University – Hayward Hayward, CA  
*B.A. – Human Development; Magna Cum Laude*

## PROFESSIONAL ASSOCIATIONS & MEMBERSHIPS

American College of Healthcare Executives  
Association of University Programs in Health Administration  
American Public Health Association  
National Public Health Leadership Development Network  
AcademyHealth  
Tennessee Public Health Association

## PROFESSIONAL EXPERIENCE

- 8/2004 – present Elevation Consulting Group Memphis, TN  
*Senior Consultant & Principal*
- Consulting to small businesses and public/non-profit organizations, specializing in leadership development and team-building. Other services include workforce research, marketing collateral & strategy development, workshops, and presentations on organizational development and effective collaborations.
  - Current and past clients include: St. Jude Children’s Research Hospital, LifeLinc, Shelby County Health Department, Barren River District Health Department, Association for Filial and Relationship Enhancement Methods, IDEALS, Community Action Kentucky, Kentucky Cancer Consortium, and the National Institute for Relationship Enhancement.
- 2/2009 – 7/2012 Center on Drug & Alcohol Research (UK Dept. of Behavioral Science) Lexington, KY  
*Co-Director of Data, Targeted Assessment Program (TAP)*
- Co-directed \$6 million state contract with 70 employees in 33 counties across Kentucky
  - Established, optimized, and maintained a supportive and productive data unit providing effective, efficient, and relevant data collection, analysis, and reporting
  - Led publication, reporting, and program evaluation efforts of project faculty and staff
- 5/2007 – 7/2012 LifeChange Individual & Family Services Lexington, KY  
*Senior Therapist & Sole Proprietor*
- Individual, couple, and family therapy and relationship education
- 7/2005 – 2/2009 UK Department of Family Studies Lexington, KY  
*Project Director (October 2006 – February 2009); Interim Project Director (July 2006 – September 2006); External Relations Coordinator (July 2005 – June 2006)*
- Developed and operated a broad inter-agency collaborative network

- Coordinated faculty, staff, graduate student, and community partner development efforts including training programs, grant writing and research assistance, community outreach, and technical assistance
- Worked with Federal (DHHS, ACF) and State (CHFS) grant oversight representatives on progress of and alignment to community-partnership development goals
- Led the development of BHMI as an impactful brand complete with values, culture, and goals
- Developed a strategic and integrated media communications plan to affirm and enable initiative objectives

9/2005 – 12/2006 University of Kentucky Family Center Lexington, KY  
*Staff Therapist Intern*

- Provided therapy services to individuals, couples, and families
- Managed contracts with local Youth Service Centers, coordinated with social workers and parole officers, and provided appropriate referrals to other community services

8/2004 – 5/2005 University of Kentucky, Department of Family Studies Lexington, KY  
*Graduate Research & Teaching Assistant – Department of Family Studies*

- Assisted in research and teaching responsibilities
- Developed and instructed one online course under professor supervision
- Provided consultation services on special faculty projects and assisted with funded project development

8/2000 – 8/2004 Dreyer's Grand Ice Cream Company Oakland, CA  
(formerly Ice Cream Partners USA, and Nestlé Ice Cream Company)

*Marketing Coordinator, Superpremium Brands (Häagen-Dazs & Starbucks)*

- Managed \$36 million marketing budget
- Led national trainings for marketing and sales forces and external partners
- Drove cost savings initiatives through supplier renegotiation and revitalization
- Managed external vendor/agency partner and internal sales force relations and communications; build, maintain, and enhance agency and sales force partnerships
- Delivered cross-functional, multi-level expertise on brand vision, positioning and equity
- Coordinated in-home, field, and focus group research activities and dissemination of findings
- Received Nestlé Ice Cream Company "Partners in Excellence" award for commitment and proactive communications management, the highest recognition offered to employees

8/1999 - 12/1999 IKON Office Solutions – Technology Services Division Emeryville, CA  
*Project Manager/Telecommunications Technician*

- Managed commercial-sector phone and data cable network infrastructure installations, programming, and maintenance, including planning and management of project budgets, equipment supplies, manpower, and completion timeframes; serviced top commercial, financial, civic, and educational institutions; led project bidding and customer service efforts

## **AWARDS & HONORS RECEIVED**

CAHME-Ascension Award for Excellence in Healthcare Leadership Development\*

CAHME-Aramark Innovation Grant\*

University of Memphis David C. Burchfield Excellence in Teaching & Learning Award, 2017

Delta Omega Public Health Honor Society, Beta Gamma Chapter, 2016

Rotary International Paul Harris Fellow, 2011

Univ. of Kentucky School of Human Environmental Sciences – Centennial Future 100 Awardee, 2007

KAMFT Bill Greenwalt Memorial Graduate Student Award, 2006

UK Dept. of Family Studies – Full Assistanceship, 2004-2005  
 California State University, Hayward – Magna Cum Laude, 2003  
 Nestlé Ice Cream Company – Partners in Excellence, 2001  
 Robert C. Byrd Scholar, 1996-2000  
 Oakland Coliseum Foundation George P. Scotlan Scholar, 1996-2000  
 Bausch & Lomb Science Scholar, 1996  
 Valedictorian – Dublin High School, Class of 1996  
 California North Coast Section Student-Athlete of the Year, 1995  
 Eagle Scout – Boy Scouts of America, 1993

*\*Awarded to MHA Program during my tenure as MHA Program Director*

## RESEARCH & SCHOLARSHIP

### RESEARCH SUPPORT

*Global Infectious Disease Leadership Training.* **Carlton, E.L.** (PI). (\$4,000; FY 2018). Role: PI, instructor, and consultant. (Partnership with St. Jude Department of Global Pediatric Medicine)

*The Baptist Memorial Healthcare – University of Memphis Healthcare Leadership Institute.* Chang, C. (PI); **Carlton, E.L.** & Powell, M.P. (co-PIs). (\$205,000; FY 2016 – 2017; 18% salary support). Role: co-PI, instructor, and evaluator. (Partnership with Baptist Memorial Health Care Corporation)

*An Integrated Community Response to Behavioral Health Disparities among Low-Income Mothers.* The University of Memphis Center for Health Equity Research and Promotion (CHERP), Collaborative Health Equity Research Incubator Grant. **Carlton, E.L.** (PI). (\$8,900; April 2013-March 2015). Role: Principal Investigator.

*Integrating Health Systems in Shelby Co., TN.* Robert Wood Johnson Foundation and the National Coordinating Center for Public Health Systems and Services Research. **Carlton, E.L.** (PI). (\$11,708; March 2013-February 2014). Role: Principal Investigator.

*University of Kentucky Targeted Assessment Program.* Kentucky Cabinet for Health and Family Services. Leukefeld, C. (PI) and Staton-Tindall, M. (co-PI). (Grant Total: \$23,036,772 FY 2008 – 2012; Salary Support: 100%). Role: Project Co-Director for Research & Evaluation. Provided research and programmatic components to obtain on-going funding.

*The University of Kentucky (UK) and the Building Healthy Marriages Partnership (BHMP) cooperative relationship to establish a healthy marriage partnership: Bluegrass Healthy Marriage Initiative [BHMI].* U.S. Administration for Children & Families. Werner-Wilson, R. (PI), Vail, A. (co-PI), & **Carlton, E.L.** (co-PI). (\$1,000,000; FY 2005 – 2010; Salary Support: 100%). Role: Project Director & Co-Principal Investigator. Supported and wrote for original and on-going funding proposals; and provided research and programmatic components to obtain on-going funding.

### RESEARCH PROPOSALS

*The Baptist Memorial Healthcare – University of Memphis Healthcare Leadership Institute.* Boller, G. (PI); **Carlton, E.L.** & Powell, M.P. (co-PIs). (\$225,000; FY 2017 – 2018; 20% salary support). Role: co-PI, instructor, and evaluator. (Partnership with Baptist Memorial Health Care Corporation) – Under Review

*Shelby County Health Department Leadership Institute.* **Carlton, E.L.** (PIs). (\$40,000; FY 2017 – 2018; 25% salary support). Role: PI, lead instructor, and evaluator. (Partnership with Shelby County Health Department) – Under Review

*The St. Jude Global Pediatric Healthcare Leadership Institute.* **Carlton, E.L.** (PI). (\$25,000; FY 2018-2019; 10% salary support). Role: PI, instructor, and consultant. (Partnership with St. Jude) – Under Review

*Towards an Integrative Behavioral Health Model for Enhanced Treatment of Chronic Pain.* Amerigroup Insurance. **Carlton, E.L.** (PI) and Snodgrass, B. (co-PI). (Potential funding: \$50,000; FY 2018 – 2020). (in collaboration with Ms. Erica Warren and Ms. Brett Snodgrass, LifeLinc) – Under Review

*Exploring the role of local public health agencies in the development and implementation of tax-exempt hospitals' community health improvement plans.* National Institute for Health Care Management. Singh, S. (PI) & **Carlton, E.L.** (co-PI). (Potential funding: \$80,000; FY 2017 – 2018). Role: co-PI. (Partnership with Dr. Simone Singh, University of Michigan) – Not Funded

*Assessing the Impact, Outcomes, and Patient Experiences with an Integrated Behavioral Model.* Assisi Foundation. **Carlton, E.L.** (PI) and Tosches, D. (co-PI). (Potential funding: \$100,000; FY 2016 – 2017). (in collaboration with Mrs. Donna Tosches, Methodist Le Bonheur Healthcare) – Not Funded

*Exploratory Development of an Integrated Non-Opioid Chronic Pain and Behavioral Health Treatment Model.* Contract with LifeLinc. **Carlton, E.L.** (PI). (Potential funding: \$30,000; FY 2016 – 2017). (in collaboration with Ms. Erica Warren and Ms. Brett Snodgrass, LifeLinc) – Not Funded

*Development and Impact of a Mental Health Action Network to Address Depression in Shelby County, TN.* Robert Wood Johnson Foundation Systems for Action. **Carlton, E.L.** (PI) and Collier, A. (co-PI). (Potential funding: \$250,000; FY 2016 – 2018). Role: PI and project director (Partnership with Ms. Amy Collier, Shelby County Health Department) – Not Funded

*Data Synergy for the Shelby County Health Department Mental Health Community of Practice.* AcademyHealth Community Health Peer Learning Program. **Carlton, E.L.** (PI). (Potential funding: \$26,540; FY 2016 – 2017). Role: sub-contractor. (Partnership with Ms. Amy Collier & Ms. Angela Moore, Shelby County Health Department) – Not Funded

*2016 Population Health Scholars Program.* AcademyHealth. **Carlton, E.L.** (PI). (Potential funding: \$3,000 est.; FY 2016) – Not Funded

*Increasing Screenings, Referrals, and Treatment for Depression by Building a Mental Health Community of Practice.* 2015 Memphis Research Consortium Internal Funding Opportunity. **Carlton, E.L.** (PI). (Potential funding: \$22,715; FY 2016 – 2017). Role: PI – Not Funded

*Non-profit Hospital Collaboration with Local Health Departments in Tennessee.* AHRQ Small Research Grant Program (R03). **Carlton, E.L.** (PI) & Beatty, K. (co-PI). (Potential funding: \$100,000; FY 2016 – 2017). Role: PI and project lead. – Not Funded

*Building a Patient-Centered Outcomes Team to Innovate Depression Care.* Patient-Centered Outcomes Research Institute (PCORI). **Carlton, E.L.** (PI) and Tosches, D. (co-PI). (Potential funding: \$15,000; FY 2015 – 2017). Role: PI and project co-lead. – Not Funded

*2015 Population Health Scholars Program.* AcademyHealth. **Carlton, E.L.** (PI). (Potential funding: \$3,000 est.; FY 2015) – Not Funded

*Partnership to Improve Population Health.* Robert Wood Johnson Foundation and the National Coordinating Center for Public Health Systems and Services Research, Mentored Research Scientist Development Award. **Carlton, E.L.** (PI). (Potential funding: \$99,966; FY 2014 – 2016). Role: PI – Not Funded

*Battling Obesity with Hope: Addressing Comorbid Obesity and Depression in a High-Risk Population.* 2014 Memphis Research Consortium Internal Funding Opportunity. **Carlton, E.L.** (PI). (Potential funding: \$74,300; FY 2014 – 2015). Role: PI – Not Funded

## RESEARCH PROPOSALS IN DEVELOPMENT

*Non-Profit Hospital Collaboration with Local Health Departments: A Multi-State Exploration of Hospital Motivations.* Targeted Funder: Commonwealth Fund. **Carlton, E.L.** (PI), Singh, S. (co-PI), and Beatty, K. (co-PI). (Potential funding: \$175,000; FY 2018 – 2019). Role: PI and project lead. (with Dr. Simone Singh, University of Michigan and Dr. Kate Beatty, East Tennessee State University)

*Healthcare quality and performance impact of workplace psychological safety among clinical providers.* Targeted Funder: National Institute for Occupational Safety and Health. **Carlton, E.L.** (PI). (Potential funding: \$50,000; FY 2018 – 2019).

*Engaging Chronic Pain Patients in Developing an Integrated Non-Opioid Chronic Pain and Behavioral Health Treatment Model.* Targeted Funder: PCORI Engagement Award. **Carlton, E.L.** (PI) and Snodgrass, B. (co-PI). (Potential funding: \$150,000; FY 2018 – 2020). (in collaboration with Ms. Erica Warren and Ms. Brett Snodgrass, LifeLinc)

## OTHER PROFESSIONAL CONTRACTS

*Leadership Training.* LifeLinc Corp. **Carlton, E.L.** (\$5,000; FY 2018 – 2019). Role: Leadership trainer.

*Leadership Training.* LifeLinc Corp. **Carlton, E.L.** (\$2,500; FY 2016 – 2017). Role: Leadership trainer.

## BOOKS

Holsinger, J.W. & **Carlton, E.L.** (2018). *Leadership for Public Health: Theory and Practice.* Chicago, IL: Health Administration Press.

Holsinger, J.W., **Carlton, E.L.**, & Jadhav, E. (Eds.) (2015). *Leading people, managing organizations: Contemporary public health leadership.* Lausanne, Switzerland: Frontiers in Public Health. Available at: [http://www.frontiersin.org/books/Leading\\_People\\_\\_Managing\\_Organizations\\_Contemporary\\_Public\\_Health\\_Leadership/737](http://www.frontiersin.org/books/Leading_People__Managing_Organizations_Contemporary_Public_Health_Leadership/737).

## BOOK CHAPTERS

**Carlton, E.L.** (in press). Advancing community health improvement through hospital-health department collaboration. In Ellison, R. & Clack, L. (Eds.), *Health Policy Management: A Case Approach.* Chicago, IL: Health Administration Press.

**Carlton, E.L.** (2018). Transformational public health leadership. In Holsinger, J.W. & Carlton, E.L., *Leadership for Public Health: Theory and Practice.* Chicago, IL: Health Administration Press.

Holsinger, J.W. & **Carlton, E.L.** (2018). Introduction: Effective Public Health Leadership. In Holsinger, J.W. & Carlton, E.L., *Leadership for Public Health: Theory and Practice.* Chicago, IL: Health Administration Press.

Holsinger, J.W. & **Carlton, E.L.** (2018). Epilogue: Effective Public Health Leadership. In Holsinger, J.W. & Carlton, E.L., *Leadership for Public Health: Theory and Practice.* Chicago, IL: Health Administration Press.

**Carlton, E.L.** (2012). Evidence-based practices used in the Targeted Assessment Program. In T. Palmer, T. Nugent, and C. Leukefeld (Eds.). *RESPECT: Manual of the Targeted Assessment Program*. University of Kentucky.

## BOOK CHAPTERS UNDER REVIEW

**Carlton, E.L.** (manuscript under review). Advancing community health improvement through hospital-health department collaboration. In Ellison, R. & Clack, L. (Eds.), *Health Policy Management: A Case Approach*. Chicago, IL: Health Administration Press.

## BOOKS IN DEVELOPMENT

**Carlton, E.L.** (planned for 2019). *Guiding star: Developing a personal leadership philosophy*. Proposal under consideration with Health Administration Press, Chicago, IL.

## PEER-REVIEWED PUBLICATIONS

**Carlton, E.L.** & Singh, S.M. (2018). Joint Community Health Needs Assessments Pave the Path for Local Health Departments' Involvement in Non-Profit Hospitals' Implementation Planning Activities. *American Journal of Public Health, 108*(5), 683-688. [Impact factor: 4.138]

**Carlton, E.L.**, Kim, H., Gilmore, S.M., & Saha, A. (in press). Qualitative public health and health services research: By the "numbers." *Tennessee Medicine*. [Impact factor: 0.07]

Isehunwa, O.\*, Chang, C., Jiang, J., Wang, Y., Kedia, S., **Carlton, E.**, & Bhuyan, S. (2017). Access to employee wellness program and use of preventative care services among working adults in the United States. *American Journal of Preventive Medicine, 53*(6), 854-865. \*student paper. [Impact factor: 4.527]

Jackson, B.\*, Guttierrez, M.L., Relyea, G., **Carlton, E.L.**, Ahn, S., Nault, J., Binkley, B., & Bailey, J. (2017). Unmet primary care needs in diabetes patients with multimorbidity in a medically underserved area. *Health Services Research and Managerial Epidemiology, 4*(1), 1-9. \*student paper. [Impact factor: not available]

Barnes, P., Erwin, P.C., Moonesinghe, R., Brooks, A., **Carlton, E.L.**, & Behringer, B. (2017). Functional characteristics of health coalitions in local public health systems: A case study exploring the function of county health councils in Tennessee. *Journal of Public Health Management and Practice, 23*(4), 404-409. [Impact factor: 1.510]

Hooker, E.A., Caron, R.M., Hewitt, A.M., Carmalt, J.H., Landry, A.Y., & **Carlton, E.L.** (2017). Defining population health: Leveraging advisory board members' perspective to identify health administration curriculum content. *Journal of Health Administration Education, 34*(1), 5-20. [Impact factor: 0.15]

Singh, S. & **Carlton, E.L.** (2017). Exploring the link between completion of accreditation prerequisites and local health departments' decision to collaborate with tax-exempt hospitals around the community health assessment. *Journal of Public Health Management & Practice, 23*(2), 138-147. [Impact factor: 1.510]

Singh, S. & **Carlton, E.L.** (2016). Local health departments' involvement in hospitals' implementation plans. *Frontiers in Public Health Systems and Services Research, 5*(4), 34-39. doi: 10.13023/FPHSSR.0504.06. [Impact factor: not available]

**Carlton, E.L.**, Holsinger, J.W., & Anunobi, N. (2016). Physician engagement with health information technology: Implications for practice and professionalism. *International Journal of Computers in Clinical Practice, 1*(2), 51-73. [Impact factor: not available]



Bhuyan, S.S., Wang, Y., Bhatt, J., Dismuke, S.E., **Carlton, E.L.**, Gentry, D., LaGrange, C., & Chang, C. (2016). Paid sick leave is associated with fewer emergency department visits among U.S. private sector working adults. *American Journal of Emergency Medicine, 34*(5), 784-789. [Impact factor: 1.704]

Holsinger, J., **Carlton, E.L.**, & Jadhav, E. (2015). Editorial – Leading people, managing organizations: Contemporary public health leadership. *Frontiers in Public Health, 3*:268, 1-3. doi: 10.3389/fpubh.2015.00268. [Impact factor: not available]

**Carlton, E.L.**, Powell, M.P., Dismuke, S.E., & Levy, M. (2015). Our future's brightest: Developing interdisciplinary competencies through an interprofessional graduate student case competition. *Journal of Health Administration Education, 32*(1), 47-57. [Impact factor: 0.15]

Bhuyan, S.S., Chandak, A.N., Smith, P., **Carlton, E.L.**, Duncan, K.A., & Gentry, D. (2015). Integration of public health and primary care: A systematic review of the current literature in primary care physician mediated childhood obesity interventions. *Obesity Research and Clinical Practice, online first*, 1-14. doi: 10.1016/j.orcp.2015.07.005. [Impact factor: 2.606]

**Carlton, E.L.**, Holsinger, J., Riddell, M., & Bush, H. (2015). Full-range public health leadership, Part 1: Quantitative analysis. *Frontiers in Public Health, 3*:73, 1-8. doi: 10.3389/fpubh.2015.00073. [Impact factor: not available]

**Carlton, E.L.**, Holsinger, J., Riddell, M., & Bush, H. (2015). Full-range public health leadership, Part 2: Qualitative analysis and synthesis. *Frontiers in Public Health, 3*:174, 1-9. doi: 10.3389/fpubh.2015.00174. [Impact factor: not available]

**Carlton, E.L.** & Singh, S. (2015). Accreditation intent, community health assessments, and local health department-hospital partnerships. *Frontiers in Public Health Systems and Services Research, 4*(1), 1-6. [Impact factor: not available]

**Carlton, E.L.**, & Erwin, P.C. (2015). Answering the Call to Integrate: Simple Strategies from Public Health and Healthcare Executives in One Urban County. *Frontiers in Public Health Systems and Services Research, 4*(1), 7-13. [Impact factor: not available]

**Carlton, E.L.** (2014). Answering the call for integrating population health: Insights from health system executives. *Advances in Health Care Management, 16*, 115-138. [Impact factor: not available]

Leukefeld, C.G., **Carlton, E.L.**, Staton-Tindall, M., & Delaney, M. (2012). Six-month follow-up outcomes for TANF-eligible clients involved in Kentucky's Targeted Assessment Program. *Journal of Social Service Research, 38*(3), 366-381. [Impact factor: 0.38]

**Carlton, E.**, & Simmons, L. (2011). Health decision-making among rural women: Physician access and prescription adherence. *Rural and Remote Health, 11*, 1599-1615. [Impact factor: 1.23]

Ellerbe, T., **Carlton, E.L.\***, Ramlow, B., Leukefeld, C.G., Delaney, M., & Staton-Tindall, M. (2011). Strategies for helping mothers in public assistance and child welfare programs. *Families in Society, 92*(3), 289-294.

\*Corresponding author. [Impact factor: 0.76]

**Carlton, E.**, Whiting, J., Bradford, K., Dyk, P., & Vail, A. (2009). Defining factors of successful university-community collaborations: An exploration of one healthy marriage project. *Family Relations, 58*(1), 28-40. [Impact factor: 1.46]

Whiting, J., Bradford, K., Vail, A., **Carlton, E.**, & Bathje, K. (2009). Using a domestic violence protocol in marriage education: Critical components and cautions. *Journal of Couple and Relationship Therapy, 8*, 181-196. [Impact factor: 0.35]

## PUBLICATIONS UNDER REVIEW OR IN DEVELOPMENT

**Carlton, E.L.**, Gilmore, S.M., & Erwin, P.C. (manuscript under review). Answering the call to integrate with healthcare: Implications for public health leaders. *Journal of Primary Care and Community Health* [Impact factor: 1.22]

**Carlton, E.L.**, & Holsinger, J.W. (manuscript under review). Leadership ethics for public health practitioners. *Public Health Reports*. [Impact factor: 1.867]

Isehunwa, O.\* , **Carlton, E.**, Sengupta, S., Bhatt, J., Fijabi, D., Chang, C., & Bhuyan, S. (manuscript under review). Use of electronic health records and provision of dietary and behavioral screening and counseling services for older adults with multiple chronic conditions in ambulatory care settings in the United States. *Preventive Medicine. \*student paper*. [Impact factor: 3.434]

Kim, H. \* , Powell, M.P., **Carlton, E.L.**, Yu, X., Chang, C., & Ahn, S. (manuscript under review). Examining preschoolers' use of mental health services using the behavioral model for vulnerable populations. *Journal of Child and Family Studies. \*student paper*. [Impact factor: 1.016]

Kim, H. \* , Powell, M.P., **Carlton, E.L.**, Yu, X., Goldsmith, J., Chang, C., & Bhuyan, S. (manuscript under review). The impact of health information technology on breast cancer screening and evaluated quality of healthcare in women. *Preventing Chronic Disease. \*student paper*. [Impact factor: 2.123]

Kim, H. \* , **Carlton, E.L.**, & Bhuyan, S. (manuscript under review). Influence of electronic access to personal health records on breast and cervical cancer screening among women with a family history of cancer. *American Journal of Preventive Medicine. \*student paper*. [Impact factor: 3.434]

**Carlton, E.L.**, Kim, H., Gilmore, S.M., & Saha, A. (manuscript in preparation). Five-year prevalence of original qualitative research published in top public health and health services research journals. *Target: Health Services Research*.

**Carlton, E.L.**, Ledlow, G., Tuttle, W.A., & Holsinger, J.W. (manuscript in preparation). Developing a personal leadership philosophy: A structured learning assignment for graduating health administration master's students. *Target: Journal of Leadership Education*.

**Carlton, E.L.**, Borkowski, N., Ledlow, G., & Rubino, L. (manuscript in preparation). Practices in leadership education: Lessons from multiple programs. *Target: Journal of Health Administration Education*.

Nault, J.\* , Fitzgerald, D., Chang, C., **Carlton, E.L.**, Trotter-Betts, V., Relyea, G., & Bailey, J. (manuscript in preparation). Identifying geographic areas at risk for super-utilization can inform the action framework for population health initiatives to achieve equity in health and healthcare. *Target: Health Services Research. \*student paper*.

**Carlton, E.L.**, & Post, L. (manuscript in preparation). Integrating public health and healthcare: A systematic literature review. *Target: Journal of Public Health Management and Practice*.

## PEER-REVIEWED PRESENTATIONS

Kim, H.\* , Powell, P., Yu, X., **Carlton, E.**, Goldsmith, J., Bhuyan, S., & Chang, C. (2018). *Influence of electronic access to personal health records on breast cancer and cervical cancer screening among women with a family history of concern*. American Public Health Association Annual Meeting, November 2018, San Diego, CA. *\*student paper*.

**Carlton, E.**, Borkowski, N., Ledlow, G., & Rubino, L. (2018). *Learning To Lead: Strategies For Teaching And Measuring Leadership Competencies*. Association of University Programs in Health Administration (AUPHA) Annual Meeting, June 2018, Philadelphia, PA.

Isehunwa, O.\* , Ajala, O., Fijabi, D., Escareno, J., Bhuyan, S., & **Carlton, E.** (2017). *Overuse of cancer screening services among older US adults: Findings from the National Health Interview Survey*. Presentation at the American Public Health Association Annual Meeting, November 2017, Atlanta, GA. \*student paper.

Isehunwa, O.\* , **Carlton, E.**, Wang, Y., Jiang, Y., Kedia, S., Chang, C., & Bhuyan, S. (2017). *Access to employee wellness program and use of preventive care services among working adults in the United States*. Presentation at the American Public Health Association Annual Meeting, November 2017, Atlanta, GA. \*student paper.

Kim, H.\* , Yu, X., **Carlton, E.**, Powell, P., Chang, C., & Ahn, S. (2017). *Determining preschools' use of mental health services and examining variations using the behavioral model for vulnerable populations*. Presented at the American Public Health Association Annual Meeting, November 2017, Atlanta, GA. \*student paper.

Singh, S. & **Carlton, E.** (2017). *The Role of Joint Community Health Needs Assessments for Local Health Departments' Involvement in Hospitals' Implementation Plans*. Presented at the AcademyHealth Annual Research Meeting (ARM), June 2017, New Orleans, LA.

**Carlton, E.**, Borkowski, N., Ledlow, G., & Rubino, L. (2017). *Best practices in leadership education*. Association of University Programs in Health Administration (AUPHA) Annual Meeting, June 2017, Long Beach, CA.

Caron, R., Hooker, E., Hewitt, A., Landry, A., Carmalt, J., & **Carlton, E.** (2017). *Teaching population health*. Association of University Programs in Health Administration (AUPHA) Annual Meeting, June 2017, Long Beach, CA.

**Carlton, E.**, Kim, H., Gilmore, S., & Saha, A. (2016). *Qualitative Public Health & Health Services Research: By the "Numbers"*. Tennessee Public Health Association Annual Meeting, September 14, 2016. Franklin, TN.

Hooker, E., Caron, R., Landry, A., Hewitt, J., **Carlton, E.**, & Carmalt, J. (2016). *Population health and population health management*. Oral presentation at the Association of University Programs in Health Administration (AUPHA) Annual Meeting. June 22, 2016. Kansas City, KS.

**Carlton, E.** & Tuttle, W. (2016). *Developing a personal philosophy of leadership*. Oral presentation at the American College of Healthcare Executive (ACHE) Annual Congress on Healthcare Leadership. March 17, 2016. Chicago, IL.

Jackson, B., **Carlton, E.L.**, Relyea, G., Ahn, S., & Bailey, J. (2016). Primary care engagement in emergency department patients with multiple chronic conditions in a medically underserved area. Oral presentation at the 2016 *Society of General Internal Medicine, Southern Regional Meeting, February 18-20, 2016. Atlanta, GA.*

Singh, S.R. & **Carlton, E.L.** (2015). The role of accreditation intent in local health departments' decision to collaborate with tax-exempt hospitals around the community health assessment. Poster presentation at the 2015 *American Public Health Association Annual Meeting. Chicago, IL, November 2015.*

Singh, S.R. & **Carlton, E.L.** (2015). The role of accreditation intent in local health departments' decision to collaborate with tax-exempt hospitals around the community health assessment. Oral presentation at the 2015 *Keeneland Conference for Public Health Systems & Services Research. Lexington, KY, April 2015.*

Barnes, P., Erwin, P., Moonesinghe, R., **Carlton, E.L.**, Brooks, A., & Behringer, B. (2015). Functions and performance of community health coalitions in Tennessee. Oral presentation at the 2015 *Keeneland Conference for Public Health Systems & Services Research. Lexington, KY, April 2015.*

**Carlton, E.L.**, Powell, M.P., Levy, M., & Dismuke, S.E. (2014). From Interprofessional to Interdisciplinary Education for the Health Professions and Beyond: Future Directions. *Poster presentation at the 2014 American Public Health Association. New Orleans, LA, November 2014.*

**Carlton, E.L.** (2014). "We Wish All Our Professors Taught Like This": Evaluation of a Team-Based Learning, Case-Oriented Leadership Course. *Poster presentation at the 2014 Association of University Programs in Health Administration Annual Meeting. San Antonio, TX, June 2014.*

**Carlton, E.L.** (2014). Answering the Call to Integrate for Population Health: Insights from Health System Leaders. *Poster presentation at the 2014 Keeneland Conference for Public Health Systems & Services Research. Lexington, KY, April 2014.*

**Carlton, E.L.** (2014). Answering the Call to Integrate Primary Care and Public Health: Implications for Healthcare Administrators. *Oral presentation at the 2014 American College of Healthcare Executives Annual Congress on Healthcare Leadership, Forum on Advances in Healthcare Management Research. Chicago, IL, March 2014.*

**Carlton, E.L.** (2013). An exploration of integrating primary care and public health: Challenges and opportunities. *Oral presentation at the 2013 American Public Health Association Annual Meeting. Boston, MA, November 2013.*

**Carlton, E.L.,** Dismuke, S.E., & Levy, M. (2013). Our future's brightest: Leveraging interdisciplinary graduate student teams to deliver innovative approaches to an urban health disparity. *Oral presentation at the 2013 American Public Health Association Annual Meeting. Boston, MA, November 2013.*

**Carlton, E.L.,** Dismuke, S.E., & Levy, M. (2013). Our future's brightest: Developing interprofessional competencies through an interdisciplinary graduate student case competition. *Poster presentation at the 2013 Tennessee Public Health Association Annual Meeting. Franklin, TN, September 2013.*

**Carlton, E.L.** (2013). Integrating primary care and public health: Initial findings. *Oral presentation at the 2013 AcademyHealth Annual Research Meeting, Public Health Services Research Interest Group Meeting. Baltimore, MD, June 2013.*

**Carlton, E.L.** (2011). Core aspects of leadership in local health departments: A mixed-method exploration. Presented at the *American Public Health Association Annual Conference, Washington, DC, November 2011.*

**Carlton, E.L.** (2011). Keys to successful interagency collaborations. Presented at the *National Association for Welfare Research and Statistics Annual Workshop, Vail, CO, September 2011.*

**Carlton, E.L.,** Delaney, M., Staton-Tindall, M., & Leukefeld, C. (2011). UK's Targeted Assessment Program: Six-month outcomes. Presented at the *National Association for Welfare Research and Statistics Annual Workshop, Vail, CO, September 2011.*

**Carlton, E.L.,** Delaney, M., Staton-Tindall, M., & Leukefeld, C. (2011). Employment and basic needs among poor parents. Presented at the *National Association for Welfare Research and Statistics Annual Workshop, Vail, CO, September 2011.*

**Carlton, E.,** Holsinger, J., Riddell, M. & Bush, H. (2011). Leadership in local health departments: A mixed-method exploration. Presented at the *2011 Public Health Services & Systems Research Keeneland Conference, Lexington, KY, April 2011.*

Wahler, E.A., Leukefeld, C.G., Otis, M.D., **Carlton, E.L.,** & Ramlow, B.E. (2011). Understanding the relationship between learning problems, social stress, and mental health in low-income women. Presented at the *Society for Social Work Research Annual Conference, Tampa, FL, January 2011.*

**Carlton, E.,** Leukefeld, C., Delaney, M., & Staton-Tindall, M. (2010). Co-occurring barriers among low-income mothers: Implications for behavioral healthcare. Presented at the *American Public Health Association Annual Conference, Denver, CO, November 2010.*

Leukefeld, C., **Carlton, E.,** Delaney, M., Staton-Tindall, M., & (2010). Six-month outcomes for the Targeted Assessment Welfare to Work Program. Presented at *The College on Problems of Drug Dependence annual meeting, Scottsdale, AZ, June 2010.*

**Carlton, E.,** Leukefeld, C., Staton-Tindall, M., & Delaney, M. (2010). Systematic, Technology-Facilitated Assessment in Behavioral Health Services: Co-Occurring Disorders in Low-Income Mothers. Presented at *AcademyHealth Annual Research Conference (Behavioral Health Interest Group)*, Boston, MA, June 2010.

Leukefeld, C., Staton-Tindall, M., Delaney, M., & **Carlton, E.** (2009). Chronic pain, health, and substance use among welfare to work recipients. Presented at the Addiction Health Services Research Conference, October 29, 2009, San Francisco, CA.

**Carlton, E.** & Simmons, L.A. (2008). *Rural women's unmet health care needs: Findings from a low-income sample*. Presented at the 136th American Public Health Association Annual Meeting & Exposition, October 27, 2008, San Diego, CA.

**Carlton, E.** (2008). *Public-Private Partnerships in Healthcare: Considerations & Next Steps*. Poster presented at the Beta Gamma Chapter of the Delta Omega Honorary Society in Public Health annual meeting, Mar. 28, 2008, Lexington, KY.

**Carlton, E.** & Dyk, P. (2007). *University-Community Initiatives: Collaborations that Work*. Workshop presented at the National Conference on Family Relations, November 10, 2007, Pittsburgh, PA.

Bradford, K., Whiting, J.B., Johnston, J.D., & **Carlton, E.L.** (2007). *Marital satisfaction, individual distress and intimate justice*. Poster presented at the American Association for Marriage and Family Therapy Annual Conference, Friday October 12, 2007, Long Beach, CA.

Whiting, J.B., Bradford, K., Roberts, M.D., & **Carlton, E.L.** (2006). *The importance of having a violence protocol in marriage education*. Poster presented at the American Association for Marriage and Family Therapy Annual Conference, October 20, 2006, Austin, TX.

## INVITED PRESENTATIONS

Varda, D., Van Raemdonck, L., **Carlton, E.**, & Maylahn, C. (2016). *Hospital investment and interaction in public health systems*. Robert Wood Johnson Foundation, Systems for Action National Coordinating Center, Research in Progress Webinar. May 4, 2016.

**Carlton, E.** (2016). *Qualitative methods in published health services research: Prevalence and discussion*. Health Services Research Conference, Center for Health Systems Improvement, University of Tennessee Health Sciences Center, April 13, 2016. Memphis, TN.

**Carlton, E.** (2015). *Collaboration, communication, and coordination: A panel discussion*. Shelby County Health Department, Community Health Improvement Plan Release and Workshop, September 22, 2015. Memphis, TN.

**Carlton, E.** (2015). *Population health leadership skills: A new paradigm for public health leaders*. Tennessee Public Health Association Annual Meeting. September 10, 2015. Franklin, TN.

**Carlton, E.** (2014). *Integrating public health and healthcare: Lessons from one urban county*. Robert Wood Johnson Foundation, National Coordinating Center for Public Health Systems and Services Research, PHSSR Research in Progress Webinar. December 10, 2014.

Bradford, K., **Carlton, E.L.**, & Whiting, J.B. (2008). *Domestic violence: Keep it safe*. Workshop presented at the annual Smart Marriages conference, July 5, 2008, San Francisco, CA.

**Carlton, E.** (2008). *Community deliberation and coalitions: Pathways to healthy marriages and strong families*. Part of a community panel of experts. Fathers & Families Conference, June 11, 2008, Lexington, KY.

**Carlton, E.** (2008). *What's Next: Grants, Grad School, & Beyond*. Panelist presentation. Berea College Department of Child & Family Studies Kappa Omicron Nu Senior Professional Development Seminar, April 30, 2008, Berea, KY.

**Carlton, E.** (2008). *University-Community Collaborations: Opportunities, Challenges, & Best Practices*. Keynote address and panel moderator. Kentucky Cancer Consortium: Collaborate Kentucky Conference, April 3, 2008, Lexington, KY.

**Carlton, E.** (2007). Keys to Effective Community Partnerships. Workshop presented at the Administration for Children & Families Healthy Marriage & Responsible Fatherhood Conference, July 23, 2007, Washington, DC.

Bradford, K., **Carlton, E.L.**, & Whiting, J.B. (2007). *Domestic violence: Keep it safe*. Workshop presented at the annual Smart Marriages conference, July 1, 2007, Denver, CO.

**Carlton, E.** & White, C. (2007). *The 7 Principles for Making Marriage Work*. Workshop presented at the Kentucky Association for Community Action Annual Conference, June 14, 2007, Louisville, KY.

**Carlton, E.** (2007). *Defining Factors & Characteristics of University-Community Collaborations*. Presentation at the University of Kentucky Graduate Student Interdisciplinary Conference, April 13, 2007, Lexington, KY

**Carlton, E.** (2006). *Healthy Marriage through Community Partnerships – Developing a Community Healthy Marriage Initiative*. Workshop presented at the Kentucky Association for Community Action Director's Conference, September 26, 2006, Jamestown, KY.

**Carlton, E.** & Bathje, K. (2006). *Healthy Marriage through Community Partnerships – The Bluegrass Healthy Marriage Initiative*. Presentation given at the Kentucky Association for Community Action Annual Conference, June 14, 2006, Owensboro, KY.

## PRESENTATIONS UNDER REVIEW

Singh, S. & Carlton, E. (under review). *Collaboration around the community health needs assessment between local health departments and nonprofit hospitals is associated with greater hospital investment in community health*. Submitted to the AcademyHealth Annual Research Meeting, June 2018, Seattle, WA.

Kim, H.\*, Powell, P., Yu, X., Relyea, G., **Carlton, E.**, Simon, D., Bhuyan, S., & Chang, C. (under review). *Racial and geographic differences in the impact of personal health records on breast cancer screening among women: A simultaneous equations approach*. Submitted to the American Public Health Association Annual Meeting, November 2018, San Diego, CA. \*student paper.

Isehunwa, O.,\* **Carlton, E.**, Ahn, S., Relyea, G., & Dobalian, A. (under review). *Collaboration between local health departments and nonprofit hospitals around community health needs assessment reduces poor mentally unhealthy days*. Submitted to the American Public Health Association Annual Meeting, November 2018, San Diego, CA. \*student paper.

Isehunwa, O.,\* **Carlton, E.**, Ahn, S., Relyea, G., & Dobalian, A. (under review). *Collaboration between local health departments and nonprofit hospitals around community health needs assessment reduces poor self-report health*. Submitted to the American Public Health Association Annual Meeting, November 2018, San Diego, CA. \*student paper.

Isehunwa, O., Enelamah, N., &\* **Carlton, E.** (under review). *Predictors of self-reported health among US adults with multiple chronic conditions: Evidence from the National Health Interview Survey*. Submitted to the American Public Health Association Annual Meeting, November 2018, San Diego, CA. \*student paper.

## TEACHING

### The University of Memphis

HADM 7105: Health Policy and the Organization of Health Services (online) – Spring 2013, Spring 2015, Spring 2016

- *Developed new online section of this course for Spring 2013. Continued to teach, with substantial improvements for Spring 2016, including addition of recorded brief (15 min.) lectures, enhanced interactivity, and expanded external learning resources.*
- *This course covers the history and development of health policy and organization in the U.S., the forces affecting health policy, the impact of policy on health services delivery, and the most recent health care reform efforts. The course also covers the most basic knowledge, skills and attitudes required to manage organizations effectively.*

HADM 7110/8110: Leadership & Organizational Change in Healthcare– Spring 2017, Summer 2017

HADM 7110: Healthcare Management Leadership – Spring 2014, Spring 2015, Spring 2016

- *Re-developed and substantially modified this course to incorporate organizational behavior theories and applications, as well as doctoral level competencies and assignments for use in PhD in Health Systems and Policy program.*
- *This course synthesizes theories, strategies and systems of leading healthcare organizations. The course covers current theories of leadership and focuses on application in healthcare organizations and services. Emphasis is placed on application of theoretical concepts in organizational situations such as leading organizational change and transformation, leading organizational quality, leading teams, leading during crisis, and leading through collaboration.*

HADM 7204: Healthcare Quality & Outcomes Management – Spring 2014

- *Re-developed and substantially modified this course to incorporate Team-Based Learning and increased focus on healthcare quality management approaches.*
- *This course examines the concepts and practices of quality management, process improvement, and assessment of outcomes in healthcare delivery settings. It is designed to provide an in-depth understanding of basic concepts and frameworks related to healthcare quality and outcomes management, and of their applicability and relevance in specific healthcare situations.*

HADM 7140: Population Health Management (online) – Fall 2015, Fall 2016, Fall 2017

- *Developed this course as a new elective for Fall 2015; listed under HADM 7706 (Special Topics)*
- *This course focuses on critical concepts in population health and population health management. Attention is given to both healthcare and public health dimensions of identifying, managing, and improving population health outcomes in an era of healthcare reform. Population-level determinants of health are addressed in detail, as are the rationale and tools for monitoring and improving health problems at a population level. Emphasis is given to specific models for population health management, as well as systemic innovations in healthcare and public health.*

Interdisciplinary Graduate Student Case Competition – Spring 2013, Spring 2014

- *Led faculty team (including Dr. Marian Levy, Dr. S. Edwards Dismuke, and Dr. M. Paige Powell) to develop and launch this interdisciplinary case competition that engages graduate and professional students from across the University of Memphis in a case-driven method to innovatively address population health issues facing our community.*

Public Health Summer Institute: Ethics for Public Health Professionals (Summer 2013); Community Needs & Resources Assessments (Summer 2013); Human Resources, Leadership, and Progressive Discipline (Summer 2013); Quality Management (Summer 2015), Public Health Leadership 3.0 (Summer 2017)

- *Developed and instructed all modules listed above*

### The University of Tennessee Health Sciences Center

HOPR 851: Leadership and Health Policy (online) – Summer 2014

- *Re-developed and substantially modified this course for Summer 2014; co-taught with Dr. M. Paige Powell.*

## **University of Kentucky**

FAM 475: Mate Selection (online) – Winter 2005

- *Developed and instructed this course under professor supervision (Instructor of Record: Dr. Greg Brock)*

## **Other**

Cognitive development in adolescence: An overview. *National Cooperative Extension Curriculum Project*. Available online at: <http://campus.extension.org/course/view.php?id=425>.

## **STUDENT ADVISING/MENTORING**

### **The University of Memphis**

#### ***Master/Graduate Advising***

*Andrea Alt, Master of Health Administration, Spring 2014*

*Kristina Stout, Master of Health Administration, Spring 2014*

*Erin Laurenzi, Master of Health Administration, Spring 2014*

*Staci Somerville, Master of Public Health, Fall 2014*

*Alex South, Master of Health Administration, Spring 2015*

*Jacques DeMarché, Master of Health Administration, Spring 2015*

*Asos Mahmood, Master of Public Health, Spring 2015*

*Bianca Jackson, Master of Public Health, Spring 2015*

- *Advising/Mentoring Role: Masters Thesis Committee Chair; Masters Thesis: Measuring Primary Care Engagement in Emergency Department Patients in a Medically Underserved Area*

*Patti Smith, Master of Public Health, Spring 2015*

*Sean Gilmore, Master of Health Administration, Spring 2016*

*Ashlyn Cahill, Master of Public Health, Fall 2016*

*John Baldwin, Master of Health Administration, Spring 2017*

*Ramandeep Kaur, Master of Health Administration, Spring 2017*

*Kaci Foster, Master of Public Health, Spring 2017*

*Sree Duggirala, Master of Public Health, Fall 2017*

*Avery Anderson, Master of Public Health, graduation expected Spring 2018*

*Tameka Jamison, Master of Public Health, graduation expected Spring 2018*

*Dr. Chantis Mantilla, Master of Public Health, graduation expected Spring 2018*

*Kelsey Bradford, Master of Health Administration, graduation expected Spring 2019*

*Jay McCutcheon, Master of Health Administration, graduation expected Spring 2019*

*Joshua Lott, Master of Health Administration, graduation expected Spring 2019*

*Dr. Roger LaBonte, Master of Public Health, graduation expected Spring 2019*

#### ***Doctoral Advising***

*Oluwaseyi Isehunwa, PhD in Health Systems & Policy, graduation expected Summer 2018*

- *Advising/Mentoring Role: Doctoral Dissertation Committee Chair; Doctoral Dissertation: Final title TBD*

*Stella Ukaoma, PhD in Health Systems & Policy, graduation expected Spring 2019*

- *Advising/Mentoring Role: Doctoral Dissertation Committee Chair; Doctoral Dissertation: Final title TBD*

*Courtney Sievers, PhD in Health Systems & Policy, graduation expected Spring 2020*

- *Advising/Mentoring Role: Doctoral Dissertation Committee Chair; Doctoral Dissertation: Final title TBD*



## **The University of Tennessee Health Sciences Center**

### ***Doctoral Advising***

*Jill Nault, Doctor of Philosophy – Health Outcomes & Policy Research, Spring 2016*

- *Advising/Mentoring Role: Dissertation Committee Member; Dissertation Title: Super-Utilization: The New Perfect Storm of Health Reform*

## **ACADEMIC & PROFESSIONAL SERVICE ACTIVITIES**

### **The University of Memphis School of Public Health**

#### *School Committees*

- Interdisciplinary MPH Workgroup (2018-present)
- Graduate Studies Committee (2016-present)
- Committee on Faculty Affairs and Development (2015-present)
- Marketing Committee (2015 – present)
- CEPH Evaluation Business Operations Sub-Committee (2016)
- Master of Public Health Curriculum Committee (2012-2014)
- SPH Annual Awards Luncheon Planning Committee (2013-2014)

#### *Division of Health Systems Management & Policy Committees (\* = committee chair)*

- CAHME Re-Accreditation Workgroup (2016-present)\*
- Committee on Excellence in Healthcare Leadership Development (2015-present)\*
- Health Systems & Policy PhD Program Committee (2014-present)
- Faculty Search Committee (2012-2014, 2016-present)
- Admissions Committee (2012-present)
- Curriculum Committee (2012-present)
- PhD Program Workgroup (2013-2014)

### **American College of Healthcare Executives**

- Region 4 Regent's Advisory Council Member (2017-present)

### **Midsouth Health Care Executives**

- Board Member (2016-present)

### **American Public Health Association**

- Health Administration Section, Academic Health Department Affiliate Committee Member (2012-2014)
- Health Administration Section co-Treasurer (2011-2012)
- Conference abstract reviewer (2009-present)

### **Tennessee Public Health Association**

- Public Health Academics Section, Chair (2015-2016) & Founding Member (2014-present)
- Board Member (2015-2016)
- Member, Public Relations & Membership Committees (2015-2016)
- Member, West TN Regional Meeting Planning Committee (2015)

### **Peer-Reviewed Journal Editorial Board**

- Editorial Review Panel Member, Journal of Health Administration Education (2017 – present)

- Associate Editor, *Frontiers in Public Health Education and Practice* (2015 – present)
- Guest Associate Editor, *Frontiers in Public Health Education and Practice* (2014 – 2015)

**Peer-Reviewed Journal Reviewer**

- *Journal of Health Administration Education* (2016 – present)
- *Journal of Public Health Management and Practice* (2016 – present)
- *Journal of Primary Care and Community Health* (2015 – present)
- *Health Services Research* (2015 – present)
- *Frontiers in Public Health Policy* (2015 – present)
- *Frontiers in Public Health Education and Practice* (2014 – present)
- *American Journal of Public Health* (2009 – present)
- *Journal of Healthcare for the Poor and Underserved* (2009 – present)

**Other Professional Service**

- Church Health – Quality Committee (2016 – present)
- Methodist Le Bonheur Healthcare – Member, Behavioral Health Integration Steering Committee (2015 – present)
- Methodist Le Bonheur Healthcare – Member, Living Well Network Board (2014 – present)
- Shelby County Health Department – MAPP Executive Committee (2012 – 2015)
- Shelby County Health Department – MAPP Mental Health Community of Practice (2015-present); Chair (2015-2016)
- Kentucky Center for Performance Excellence – Member, Board of Examiners (2011-2012)