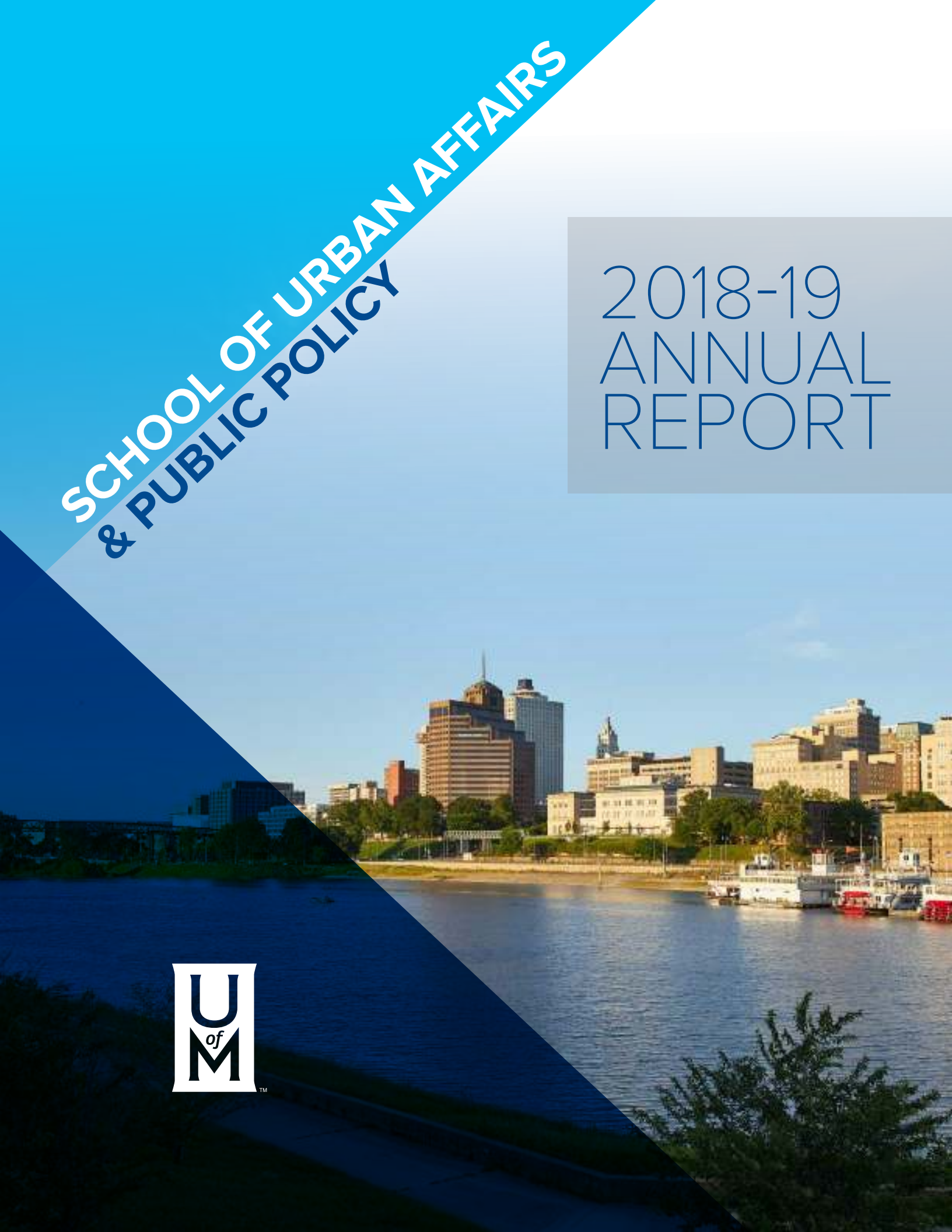


SCHOOL OF URBAN AFFAIRS  
& PUBLIC POLICY

2018-19  
ANNUAL  
REPORT





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### ► VISION

The School of Urban Affairs and Public Policy will be an innovative, national leader for building academic and community collaborations that address urban challenges.

### ► MISSION

The mission of the School of Urban Affairs and Public Policy is to assist in identifying and implementing policies and programs that enhance quality of life, well-being and prosperity in metropolitan settings. As a hub for collaboration, SUAPP creates the diverse range of resources and disciplinary perspectives necessary for effective comprehensive metropolitan action.

## MESSAGE FROM THE LEADERSHIP TEAM

Over the past year, faculty and departments have been actively engaged in pursuing teaching, research and outreach opportunities that exemplify the urban, interdisciplinary and community-engaged mission of the School. SUAPP seeded two interdisciplinary research teams and supported three others, initiated the SUAPP Outstanding Student Engagement Award and continued to partner with the City of Memphis on the Housing and Community Development Fellowship program. Additionally, the Urban Affairs and Public Policy PhD program was approved by the UofM Board of Trustees and the paperwork has been forwarded to the Tennessee Higher Education Commission for the final phases of the review process.

This year, interdisciplinary research teams, composed of one or more faculty from a department in SUAPP and other departments across campus, yielded diverse research partnerships on issues ranging from transportation infrastructure to developing breast cancer screening materials for Korean Americans to municipal fiscal health to services for victims of domestic violence. Additionally, the Department of Public and Nonprofit Administration saw the reinvigoration of the Institute for Philanthropy and Nonprofit Leadership. The Department of Criminology and Criminal Justice and the Public Safety Institute expanded their research partnerships with law enforcement agencies in Memphis, Shelby County and Jackson, Tenn. The School of Social Work secured funding to increase interdisciplinary training and financial support for its undergraduate and graduate students. Finally, the Department of City and Regional Planning took on the crucial issue of public transportation in Memphis.

This annual report highlights these and other accomplishments during the 2018-19 academic year.



Katherine Lambert-Pennington  
*Director*



Charles A. Santo  
*Associate Director*

A handwritten signature in blue ink that reads "Katherine Lambert-Pennington".

A handwritten signature in blue ink that reads "Charles A. Santo".

# SUAPP BY THE NUMBERS

SUAPP supports four academic departments, each with strong connections to the community that bolster student learning and strengthen faculty research. There are 47 full-time faculty and 44 part-time instructors who advise, mentor and teach more than 1,000 students across four graduate and two undergraduate degree programs and two certificate programs. During the 2018-19 academic year, departments in SUAPP awarded 162 bachelor's degrees, 87 master's degrees and 13 graduate certificates.

## MAJORS AND DEGREES IN ACADEMIC YEAR 2018-19\*

Programs	Majors	Degress Granted
City and Regional Planning	22 (Graduate)	9 MCRP
Criminology and Criminal Justice	24 (Graduate) 550 (Undergraduate)	7 MA 100 BA
Public and Nonprofit Administration	56 (Graduate) 13 (Graduate Certificate)	9 MPA 7 Philanthropy & Nonprofit Leadership Certificates 6 Local Government Management Certificates
Social Work	142 (Graduate) 139 (Undergraduate)	62 MSW 62 BA

\*Majors as of Fall 2018 OIR headcount

National ranking organizations have once again recognized the high quality of education offered by departments in SUAPP. *U.S. News and World Report* ranked the online program in Criminology and Criminal Justice No. 43, the Department of Public and Nonprofit Administration No. 123 and the School of Social Work No. 96. Additionally, Planetizen's most recent *Guide to Graduate Urban Planning Programs* listed the City and Regional Planning program No. 10 among programs in the South, No. 10 among programs without a PhD and No. 14 among small programs.

## GRANT ACTIVITY

Faculty in SUAPP have an established record of pursuing externally funded research and program activities. The addition of a pre-award coordinator to SUAPP has enabled faculty and research centers to submit proposals to a wide range of funders, including Health Resources and Services Administration (HRSA), Department of Justice (DOJ), Institute for Research on Poverty-University of Wisconsin, Tennessee Department of Transportation (TDOT), Innovate Memphis, Porter-Leath, Memphis Police Department and the Urban Child Institute. These efforts resulted in 22 new external grants and contracts in 2018-19, totaling \$1,364,735 from local, state and national agencies.

## NEW FACULTY AND STAFF



**Dr. Jae Teuk Chin** is an assistant professor in the Department of City and Regional Planning. Chin holds a PhD in City and Regional Planning from The Ohio State University. His research interests are driven by the intersection of land use planning, the built environment and sustainable development. Much of his work centers on location theory and urban spatial structure, and uses of quantitative and qualitative methods in the design of sustainable urban communities.



**Dr. Andrew Guthrie** is an assistant professor in the Department of City and Regional Planning. Guthrie holds a PhD in Public Affairs from the Hubert H. Humphrey School of Public Affairs at the University of Minnesota. His research interests include transit planning, transit-oriented development, cumulative opportunity accessibility analysis, geospatial analysis, planning for social equity and the interactions between transportation and land use. He explores these fields of research in an urban governance and economics framework.



**Dr. Seok Won Jin** is an assistant professor in the School of Social Work. Jin holds a master's degree and PhD in Social Work from the University of Minnesota in addition to a master's degree in Gerontology from the Fisher Institute at Ball State University and a master's degree in Social Welfare from Kyung Hee University in Seoul, South Korea. His research interests include advancing health equity by eliminating disparities in health-related behaviors, particularly cancer screenings and Internet addiction among vulnerable populations.



**Maggie Landry** is an instructor/coordinator in the School of Social Work. Landry is a two-time alumna of the University of Memphis and holds bachelor's and master's degrees in social work. She is a licensed master social worker in the State of Tennessee with a professional background in domestic violence intervention and prevention, and early intervention child behavior modification.



**Andrew Senter** is an instructor coordinator in the Department of Criminology and Criminal Justice. He has an MA in Political Science from the University of Memphis and holds a JD from Florida Coastal School of Law. He brings experience in teaching a diverse range of courses in criminal justice at the UofM and area institutions.



**Dr. Jerry Watson** is an assistant professor in the School of Social Work. He holds a PhD in Urban Higher Education from Jackson State University and a master's degree in Social Work from the Jane Addams College of Social Work at the University of Illinois at Chicago. Watson researches issues affecting African American males, particularly biopsychosocial health, youth and fatherhood, offender re-entry, violence interruption and prevention and personal and community trauma.



# INTERDISCIPLINARY COLLABORATION & RESEARCH

The 2018-19 academic year was an exciting time for interdisciplinary collaborations across SUAPP and beyond. Faculty convened five new research collaboratives with seed funding from the UofM Office of Research and Innovation Community of Research Scholars (CoRS) initiative and SUAPP.

The seed funding was designed to bring together scholars from across the University with different areas of expertise who share similar research interests. The research collaboratives are described below.

HIV Disparities in Vulnerable Populations living in the Mid-South	
Convener	Team Members
<p>Dr. Robin Lennon-Dearing (School of Social Work)</p> <p>This community of academics engages in joint scholarship to share ideas and strategies for researching vulnerable populations with HIV or those at-risk for HIV. During the spring, guest speakers from the Shelby County Health Department and St. Jude Children’s Research Hospital shared their expertise on the issues facing those with HIV in Memphis and the Mid-South. The team also initiated a study on HIV criminalization to explore how HIV-related arrests impact individuals in Tennessee. Additionally, Lennon-Dearing is helping to build a coalition of HIV-service providers to work on revising/ repealing the current HIV criminalization law in Tennessee.</p>	<p>Dr. Melissa Hirschi (School of Social Work)</p> <p>Dr. Laura Marks (Counseling Psychology)</p> <p>Dr. Brad Harrell (Nursing)</p> <p>Dr. Haley Zettler (Criminology &amp; Criminal Justice)</p> <p>Dr. Kenneth Ward (Public Health)</p> <p>Dr. Latrice Pichon (Public Health)</p> <p>Dr. Debra Bartelli (Public Health)</p> <p>Dr. Leah Windsor (Institute for Intelligent Systems)</p> <p>Jacqueline “Jay” Reid (Graduate Assistant, School of Social Work)</p>
Health Spaces & Technology Research Community (HSTRC)	
Convener	Team Members
<p>Dr. Seok Won Jin (School of Social Work)</p> <p>The HSTRC collaborates to build capacity to conduct research focused on reducing health disparities among underserved populations in Memphis. The group has partnered with Memphis Public Libraries to learn more about local health needs and identify ways in which the libraries serve as an access point for health services and research-based projects. To date, the team has surveyed and interviewed branch managers from 12 of 18 Memphis Public Libraries to better understand the health needs of clientele and staff in each specific branch. Additionally, HSTRC initiated a speaker series, held a healthy snacks demonstration and applied for external funding.</p>	<p>Dr. Joy Goldsmith (Communication &amp; Film)</p> <p>Dr. Sachiko Terui (Communication &amp; Film)</p> <p>Dr. Sohye Lee (Nursing)</p> <p>Dr. Andrew Tawfik (Instructional Design &amp; Leadership)</p> <p>Dr. Y’Esha Williams (Nursing)</p> <p>Lindsey Grant (Public Health)</p>

## UM Poverty Research Collaborative

Convener	Team Members
<p>Dr. Elena Delavega (School of Social Work)</p> <p>The UofM Poverty Research Collaborative represents an interdisciplinary collaboration dedicated to actively addressing the multifaceted ways poverty affects different communities throughout the world. The collaborative is an incubator for innovative ideas and the development of a research agenda focused on poverty and space, including mapping mobility to public spaces, environmental issues and poverty related to crime, education and transportation. Members have identified data sets and developed an author agreement so that faculty can begin research and writing together.</p>	<p>Dr. Debra Bartelli (Public Health)</p> <p>Dr. Bert Burraston (Criminology &amp; Criminal Justice)</p> <p>Dr. Amy Campbell (Cecil C. Humphreys School of Law)</p> <p>Dr. Ty Dooley (Public &amp; Nonprofit Administration)</p> <p>Professor Demetria Frank (Cecil C. Humphreys School of Law)</p> <p>Dr. Andrew Guthrie (City &amp; Regional Planning)</p> <p>Dr. Melissa Hirschi (School of Social Work)</p> <p>Dr. Danielle Vance-McMullen (Public &amp; Nonprofit Administration)</p> <p>Dr. Sharon Wrobel (Public &amp; Nonprofit Administration)</p>

## Nonprofit Infrastructure Mapping

Convener	Team Members
<p>Dr. Erin Nelson (Public and Nonprofit Administration)</p> <p>This collaborative generates interdisciplinary perspectives on measuring and mapping nonprofit capacity in a range of domains (for example, health, education) and is working toward building a toolkit for nonprofits. Working with Momentum Nonprofit Partners, the goal is to better understand the overall health and status of the nonprofit community and identify areas in need of capacity building. The team is currently collecting data to identify existing nonprofit infrastructure organizations in Memphis to better understand who, how and where they serve.</p>	<p>Dr. Bonny Banerjee (Department of Computer and Electrical Engineering/IIS)</p> <p>Dr. Susan Elswick (School of Social Work)</p> <p>Dr. Melissa Hirschi (School of Social Work)</p> <p>Dr. Kevin Sanders (Rudi E. Scheidt School of Music)</p> <p>Dr. Todd Zoblotsky (Center for Research in Educational Policy)</p> <p>Carol Gaudino (Momentum Nonprofit Partners)</p> <p>Aria Miles (Momentum Nonprofit Partners)</p>

## Transportation Data Sharing and Research Collaborative

Convener	Team Members
<p>Dr. Andy Guthrie (City and Regional Planning)</p> <p>The collaborative is building a platform and set of standards to share transportation data for the benefit of University of Memphis researchers and the transportation research community as a whole. To date, the team has completed a state-of-practice review of public and academic data-sharing platforms relevant to the transportation field. Additionally, they have also begun the construction of an internal-use, proof-of-concept data sharing platform using online tools available through the University.</p>	<p>Jessica Buttermore (University of Memphis Design Collaborative)</p> <p>Dr. Jae Teuk Chin (City and Regional Planning)</p> <p>Dr. Stephanie Ivey (Civil Engineering)</p> <p>Dr. Andy Kitsinger (University of Memphis Design Collaborative)</p> <p>Dr. Sabya Mishra (Civil Engineering)</p> <p>Dr. Esra Ozdenerol (Earth Sciences)</p> <p>Dr. Charlie Santo (City and Regional Planning)</p> <p>Dr. Yong Yang (School of Public Health)</p>



Additionally, faculty are leading and/or participating in five other funded interdisciplinary efforts across campus. **Dr. Gregory Washington** (School of Social Work) and co-PIs **Dr. Amaia Iratzoqui** (Criminology and Criminal Justice) and **Dr. Sharon Wrobel** (Public and Nonprofit Administration) received funding from the Urban Child Institute for Lifelong Initiative for Family Empowerment (LIFE) program. **Dr. Erin Nelson** (Public and Nonprofit Administration) and co-PI Dr. Todd Zoblotsky (Center for Research in Education Policy) received funding from United Way of the Mid-South for the Nonprofit Asset Mapping project. **Dr. Susan Elswick** (School of Social Work) is co-PI on the University of Memphis Behavior, Research & Language Alliance (UMBRaLA) project with Dr. James Meindl (Instruction and Curriculum Leadership) funded by the Urban Child Institute. **Dr. Susan Neely-Barnes** and **Dr. Elswick** are co-PIs with Dr. Anita Boykins (Loewenberg College of Nursing) on the Health, Education and Access for Rural Tennesseans (HEART) project funded by the Health Resources and Services Administration. Finally, **Dr. Elena Delavega** is a co-PI on a Shelby County Schools Economic Impact Study with Dr. Todd Zoblotsky (Center for Research in Education Policy).

## COMMUNITY CONNECTIVITY

Faculty members' and departments' connections to the community are a hallmark of SUAPP and crucial to the University's Mission. In 2018-19, departments and faculty in SUAPP had 377 external partnerships and collaborations with nonprofits, government agencies, health facilities and educational institutions involving 40 faculty and 648 students in research, teaching, training and volunteer opportunities. The next sections highlight the community facing work that has emerged across six key areas: The HCD Fellowship Program; Community Development & Neighborhoods; Community Safety and Policing; Building Capacity in the Public, Nonprofit and Philanthropic Sectors; Supporting Healthy Communities; and Innovative Curriculum.



## HOUSING AND COMMUNITY DEVELOPMENT FELLOWS

The HCD Fellowship program, funded by a partnership between the City of Memphis Division of Housing and Community Development and SUAPP, places highly qualified graduate students with government and nonprofit agencies and organizations in Memphis. The program is designed to support the work of selected placement agencies and to introduce students to critical environmental, social and economic issues in Memphis. Through the fellowship program, students are able to integrate theoretical, classroom-based and experiential learning. There were eight HCD fellows during the 2018-19 academic year.



**Lindsay Dolan** (City and Regional Planning) worked with Frayser Community Development Corporation (FCDC), a nonprofit organization that specializes in purchasing condemned homes and vacant lots and redeveloping them into affordable housing. She focused on code enforcement related activities, maintained a list of all houses in Frayser that are in violation of various codes and served as a point of contact for local stakeholders.



**Matthew Hein** (Social Work) worked with United Housing, a nonprofit affordable housing agency that targets its services to families that are underserved by the traditional homeownership industry. He developed a geospatial analysis of the organization's impact.



**Suzanna Marshall** (Anthropology) was a fellow with the Hospitality Hub, a Memphis organization serving the homeless population by connecting clients to resources with the goal of ending the individual's homelessness. Her work centered on assessing and building tools to enhance the intake process, including identifying what programs and resources are available in the city.



**Isaac Adjei** (City and Regional Planning) worked with The Works Inc., a community development corporation serving South Memphis and the greater Memphis area in housing, economic development, education and advocacy. He participated in field inspections and community stakeholder meetings where he connected with people from different organizations that are partnering to address the needs of homeowners in South and North Memphis.



**Lauren Kirk** (Social Work and City & Regional Planning) worked with BLDG Memphis, which is a coalition of organizations and individuals who support the development and redevelopment of healthy, vibrant, attractive and economically sustainable neighborhoods throughout the city. She worked with BLDG Memphis' capacity building program, which seeks to build capacity at local community development corporations through technical support, assessment, trainings, networking and other services.



**Sumita Montgomery** (Anthropology) worked with United Campus Workers, an organization that unites Tennessee's higher education staff, faculty and graduate students to address critical issues facing public education workers. She focused on legislation, research and organizational development for the union, particularly strategies for researching political and corporate networks.



**Lucas Skinner** (City and Regional Planning) worked with Shelby Farms Park to implement new survey techniques throughout the park to get visitor feedback on amenities. While doing this, he advocated to bring GIS software to the park to operation.



**Alexis Wade** (Anthropology) supported the work of the Center for Transforming Communities (CTC), which engages, equips and mobilizes individuals, organizations and congregations to be agents of holistic transformation in their neighborhoods and communities. Wade focused on outcome measurement and evaluation to help assess how CTC can better accomplish its mission.

# HIGHLIGHTS OF COMMUNITY ENGAGEMENT

## COMMUNITY DEVELOPMENT & NEIGHBORHOODS

Over the last year, faculty and students in the **Department of City and Regional Planning** and the **University of Memphis Design Collaborative (UMDC)**, the department's outreach center, have been involved in several projects with place-based stakeholders and local government in Memphis and beyond.

In the spring, **Dr. Charlie Santo** and **Dr. Andrew Guthrie**, along with UMDC's **Andy Kitsinger** and their students partnered with the UofM Office of Government Relations and the University Neighborhoods Development Corporation to respond to the National Shared Prosperity Partnership's call for equitable development. Students and faculty in the Comprehensive Planning (PLAN 7006) and Design Collaborative Studio (PLAN 7801) participated in the Planning for Shared Prosperity Studio to explore strategies that would create equitable growth and change within the broader University District. Students identified best practices for anchor institutions, such as the UofM, and researched approaches to creating equitable economic development and avoiding gentrification. The classes combined this research with a robust community engagement effort that involved residents, business owners and institutional leaders to identify and shape specific steps that can be taken to make changes within the University District.



**Dr. Andrew Guthrie** (City and Regional Planning) is working with Innovate Memphis to offer Weekly Transit Academy courses to educate and engage civic and business leaders in an exploration of the benefits, characteristics and implications of an effective and attractive transit system. The goal of the 18-month project is to improve community engagement and activity that results in a better transit system, connects people with jobs and supports vibrant land uses. Academy participants will become community leaders and advocates to support transit and help inform a bottom-up reform of the MATA transit system.



Reaching beyond Memphis, **UMDC** is assisting the Town of Somerville, Tenn., in the creation and development of a Somerville Town Center Redevelopment Plan. Summer staff including **Andy Kitsinger**, **Jessica Buttermore** and graduate assistants Aubrey Leigh Toldi and Will Freiman are working with Somerville Mayor Ronnie Neill and his administration to facilitate the planning process. The plan kicked off in May with a city-wide community meeting and extensive community engagement continued throughout the summer. The focus of the plan is a revitalization strategy that

prioritizes Somerville's historic Town Square. The redevelopment plan will go before the Somerville Planning Commission and the Board of Alderman for approval in November.

## COMMUNITY SAFETY & POLICING

Faculty in the **Department of Criminology and Criminal Justice, the Center for Community Criminology and Research (CCCR)** and the **Public Safety Institute (PSI)**, a research-practice partnership that receives funding from the Memphis Shelby Crime Commission, are engaged with a diverse set of local and state law enforcement agencies, public officials and social service agencies to conduct research, enrich student learning and provide professional development trainings.



Faculty in Criminology and Criminal Justice frequently collaborate with the Memphis Police Department (MPD) on a variety of crucial projects. Over the past year, **Dr. James McCutcheon**, in collaboration with **Dr. Angela Madden (PSI)** and **Dr. Bert Burraston**, evaluated a Police Critical Incident Services and Technology Innovation for Public Safety grant awarded to MPD. The team is assessing evidence-based outcomes of MPD technology strategies to reduce crime in Memphis and Shelby County. Additionally, McCutcheon is working with MPD on backlogged sexual assault kits in Memphis and Shelby County. **Dr. Randy Dupont** continues to provide critical incident stress debriefing services and to assist MPD and the city in establishing comprehensive stress debriefing, training and mental health services. **Dr. Stephen Watts, Dr. Angela Madden (PSI)** and **Dr. Amanda Johnson**, are assessing the efficacy of administrative sanctions for the Tennessee Department of Corrections.

**Dr. KB Turner** provided technical assistance and consulting for a number of criminal justice agencies, including MPD, Bolivar County Sheriff's Department, the Columbus Police Department and the University of Memphis Crisis Intervention Center. **Dr. Amanda Johnson** provided training for the Memphis Police Academy to improve recruits' success in their legal courses. **Dr. Lenard Wells** continues to provide students with real-life experience through his partnership with the MPD and their Crime Scene Unit. This year he staged a successful mock crime scene that involved students, faculty and MPD officers. Additionally, **CCCR**, led by **Dr. Sheri Jenkins Keenan** (Criminology and Criminal Justice-Lambuth) and Jackson Police Department (JPD), are continuing their collaboration on a state-funded project examining safeguarding children of arrested parents using a trauma informed approach.

**Dr. Amaia Iratzoqui** and **Dr. Angela Madden (PSI)** continue to work on a Victims of Crime Act (VOCA) grant through the Tennessee Office of Criminal Justice Programs. They are evaluating the need, availability and gaps in housing and other services for domestic violence victims in Memphis/Shelby County. Focus groups with clients of the Family Safety Center and several associated agencies noted experiencing difficulties with law enforcement's response to victims, particularly around communicating necessary information. Clients of specific agencies also identified needs central to each agency, including housing, what other services were available and eligibility criteria, the availability of staff and overall access to information.

The **PSI** has received funding to evaluate key criminal justice interventions and their impact on Memphis and Shelby County. **Dr. Angela Madden (PSI)**, **Dr. Shelley Keith** and **Dr. James McCutcheon** (Criminology and Criminal Justice) will be conducting a randomized controlled trial of an intervention designed to reduce opioid overdoses by connecting non-fatal overdose victims to treatment

and services and increasing the identification and prosecution of traffickers and distributors. Keith and McCutcheon will be assisting with Social Network Analysis to aid in the identification of sites of distributor and risk-terrain modeling to develop predictive maps based on geo-spatial analyses of where overdoses occur. Additionally, **PSI** is working with the Memphis Crime Gun Intelligence Center (CGIC) to evaluate the program's impact on firearm crime and on identifying and prosecuting perpetrators of firearm crime. Memphis is now one of eleven official CGIC national sites.

In June, the **PSI** sponsored a second symposium on re-entry, "How to Help your Business and Your Community." The event generated a discussion of re-entry related issues and offered an opportunity for Memphis-area employers to learn more about how they can tap into sources of skilled, qualified workers, while at the same time expand opportunities for ex-offenders and create a pathway to success in the community.



## BUILDING CAPACITY IN THE PUBLIC, NONPROFIT AND PHILANTHROPIC SECTORS

Faculty and students in the **Department of Public and Nonprofit Administration** have been focused on projects that are designed to support and increase the capacity of local public and nonprofit agencies. In May, the **Institute for Philanthropy and Nonprofit Leadership** (IPNL) hosted a lunch-and-learn for staff and other representatives from a cross-section of the nonprofit, public and grassroots organizations, including representatives from the city, social service agencies and neighborhood associations. **Dr. Sharon Wrobel** and **Dr. Erin Nelson** led the workshop, which focused on planning and budgeting for program or organizational evaluation. The workshop was part of the relaunch of IPNL and was the first in what will be an ongoing series.

**Dr. John Topinka** and students in his Public Budget and Finance course (PADM 7602), completed a fiscal health assessment of the seven cities in Shelby County. They examined five years of financial data for Memphis, Collierville, Germantown, Lakeland, Arlington, Bartlett and Millington to create ratios to illustrate the fiscal health of these cities. They tracked eight dimensions of fiscal health over time, including fiscal solvency related to cash, budget, long-term debt and service levels. They also measured property tax wealth by city. For a copy of the full report, email [jtpinka@memphis.edu](mailto:jtpinka@memphis.edu).

**Dr. Erin Nelson** is working with Momentum Nonprofit Partners to identify the infrastructure organizations serving the Memphis nonprofit sector and outline who they serve, how and where. This catalyst grant award, made by United Way of the Mid-South, will result in the production of a searchable database listing the Memphis nonprofits that serve as capacity builders.

**Dr. Danielle Vance-McMullen** was engaged in a project funded by the National Philanthropic Trust to investigate national statistics and trends for donor advised funds (DAFs). McMullen provided a third-party perspective on the calculations and conclusions documented in the DAF report.



## SUPPORTING HEALTHY COMMUNITIES

Faculty in the School of Social Work have been actively engaged in interdisciplinary and community-focused research and training on various aspects of community health. **Dr. Seok Won Jin** is collaborating with Memphis public libraries, UT and the CHC to offer health education to patrons in public spaces and medical facilities to increase health awareness and attitudes toward vaccinations. Jin is exploring virtual reality (VR) technology to increase parental knowledge of the human papillomavirus virus (HPV) and the importance of the vaccination for African American adolescents 11-17 years old in Shelby County. Additionally, he is collaborating with Dr. Sohye Lee (Loewenberg College of Nursing) to develop breast cancer screening materials to be disseminated via social media to Korean American women.



**The Lifelong Initiative for Family Empowerment (LIFE)**, led by **Dr. Greg Washington**, received continued funding from the Urban Child Institute to support parents/caregivers 18-65 with children 0-8 and older siblings who live in the 38106, 38109 and 38126 zip codes. The program is supported by partnerships with Knowledge Quest, Goodwill Homes and the Neighborhood Christian Center and

an interdisciplinary team of faculty, including **Dr. Sharon Wrobel** (Public and Nonprofit Administration) and **Dr. Amaia Iratzotqui** (Criminology and Criminal Justice). LIFE participants receive a biopsychosocial assessment and work with staff to develop a LIFE Health Passport that identifies risk and protective factors. Families are also linked to LIFE circle of care activities, which focus on improving family functioning/resilience, increasing emotional and concrete support and improving nurturing and attachment.

**Dr. Melissa Hirschi, Cherry Malone and Maggie Landry** and their students are providing supportive services to the Wellness and Stress Clinic of Memphis. This free clinic is a partnership between the Healing Center Baptist Church, the University of Tennessee Health Science Center, the University of Memphis, Rhodes College, Memphis Area Legal Services and West Cancer Clinic. The goal of the Wellness and Stress Clinic is to assist low-income, uninsured residents of Memphis with basic primary care and other resources that support their journey toward better physical and emotional health. Building on a student-centered volunteer model, the Wellness and Stress Clinic allows students to serve members in the underserved community while also affording them the opportunity to provide services within their scope of practice and learn through interdisciplinary collaboration.

**Dr. Elena Delavega and Dr. Susan Neely-Barnes** are partnering with the Church Health Center (CHC) to enhance behavioral health services to the underserved and largely uninsured Latinx community in Memphis. With two-years of CHC support, the University of Memphis will hire an academic specialist who will work four days per week at Church Health and one day per week at the University of Memphis. This program will increase access to behavioral health services for the Latinx community in Memphis, the mental/emotional

health of clients who seek behavioral health services at Church Health and enhance student engagement at Church Health through internships and service learning. **Dr. Susan Elswick** and **Dr. Laura Taylor** are also working in the area of mental health. The goal of their work with Porter-Leath's Children's Center is to support the healthy social and emotional development of young children in early childhood education and primary care settings through relationship-based, culturally competent, developmentally appropriate and trauma-informed practices.

## COLLABORATIONS FOR INNOVATIVE CURRICULUM

The **Department of Public and Nonprofit Administration** continues to build on its relationship with ALSAC/St. Jude. Students in the Master of Public Administration and the graduate certificate in Philanthropy and Nonprofit Leadership programs now have an opportunity to take classes with two of ALSAC's senior executives. For the last two spring semesters, Steven Cox, senior vice president, Communications and Marketing Operations, has taught PADM 7710, Nonprofit Branding and Marketing. He will be returning in spring 2020. Additionally, Stephanie Herron, senior vice president of development strategy and implementation for ALSAC/St. Jude, and Chessie Biggam, director of development for Meritan, are co-teaching PADM 7642, Resource Development.

**Dr. Susan Neely-Barnes** and **Dr. Susan Elswick** (School of Social Work) will be part of an interdisciplinary HRSA grant, "Health, Education and Access for Rural Tennesseans" (HEART). This four-year, \$2,788,664 project is led by the Loewenberg College of Nursing and involves the Cecil C. Humphreys School of Law. The project is designed to enhance and maintain formalized clinical academic-practice partnerships and implement and support for longitudinal immersive clinical training experiences for family nurse practitioner (FNP) students who complete clinical training in rural, underserved clinical settings. Additionally, **Dr. Neely-Barnes** secured \$90,000 in student scholarship funding from Shelby County Community Services Agency to support 20 Social Work undergraduate and graduate students at the University of Memphis in their last semester of study before graduating in fall 2019 or spring 2020.

During the 2018-19 academic year, **Dr. Haley Zettler**, assistant professor in Criminology and Criminal Justice, initiated the UofM Inside-Out Prison Exchange program. Each semester, her courses met in the Shelby County Correctional Center where University of Memphis students worked alongside incarcerated students to study issues related to crime and justice through collaboration and dialogue. In the spring, the students' final project was to redesign a correctional facility, identifying key programs and supports that could be included. "It's a humbling experience to have gained the trust of these individuals and to hear their thoughts and opinions. They've impacted my life in ways they will never fully understand, and I'm grateful," said UofM student Emily Hart. The Inside-Out Prison Exchange Program was founded at Temple University in 1997 and now operates in more than 100 correctional and higher education institutions across the world.





## ACCOLADES AND ACHIEVEMENTS



### SUAPP OUTSTANDING STUDENT ENGAGEMENT AWARD

**Lauren Kirk**, a 2019 graduate of both the City and Regional Planning and Social Work graduate programs, is the inaugural recipient of the SUAPP Outstanding Student Engagement award for her work with the Clayborn Temple Restoration Project. During her time on the project, she helped secure and manage more than \$2 million in funding to support Clayborn's strategic partnerships. Through her research and coursework, she was able to develop a community engagement and site plan to support Clayborn's upgrade on the National Register of Historic Places, and secure Clayborn's nomination as a National Treasure from the National Trust for Historical Preservation. The SUAPP Outstanding Student Engagement award is given annually to a student in their final year whose engagement activities have contributed to understanding and addressing a crucial issue impacting the Memphis or Mid-South.



### DEAN'S OUTSTANDING EMPLOYEE AWARD

**Vickie Peters** received the College of Arts & Sciences Dean's Outstanding Employee Award. Within SUAPP, Vickie plays a crucial role as the school's business officer, tracking grant budgets, adjunct contracts and staff coordination. Beyond SUAPP, she is recognized as a leader on campus. She frequently serves on University-wide process improvement teams, is a past president of Staff Senate and is a point of contact for numerous staff beyond SUAPP.



### EXCELLENCE IN ENGAGED SCHOLARSHIP

**Dr. Elena Delavega**, associate professor of Social Work and associate director of the Benjamin Hooks Institute for Social Change, received the 2019 University of Memphis Alumni Association Excellence in Engaged Scholarship Award. Her focus on poverty is a common thread throughout her research, teaching and service, and her body of engaged scholarship includes numerous academic publications, reports, newspaper articles and translations as well as local, national and international presentations and a TEDx Talk.



## FRIEND OF STUDENT AFFAIRS

**Dr. KB Turner** received the Friend of Student Affairs Award, which recognized his commitment and dedication to promote student success through collaborative work with the Division of Student Affairs.



## FULBRIGHT AWARD

**Aubrey Toldi**, a 2019 graduate of the City and Regional Planning department, received a nine-month Fulbright Open Research award for her project, “(New) Memphis Blues: A Holistic, Community-Led Reconnection to Our River and Blue Spaces.” She will be studying how community-led approaches to water management can promote proactive measures that cultivate both ecological and social benefits.

## CHANGE MAKERS

In May, Leadership Memphis recognized three former members of the SUAPP community with Change Maker Awards. **Dr. Stan Hyland**, **Deanie Parker** and **Anita Vaughn** were recognized for their contributions to making Memphis a better city. Hyland was the Head of SUAPP from 2000-15 and is well known in the community for his commitment to working with neighborhood-based organizations to advance community development. Parker and Vaughn earned Master of Public Administration degrees from the University of Memphis and have had a profound impact on education and health in Memphis. Both Parker and Vaughn are previous recipients of the University of Memphis Alumni Association’s Distinguished Alumni Award.



**Donna Haskins**, administrative assistant for the Department of Criminology and Criminal Justice, retired in August 2019 after a long career at the University of Memphis. Over the years, she worked for the College of Education and the Herff College of Engineering, the Department of Biological Sciences and Army ROTC. These experiences were invaluable during her time with the Department of Criminal Justice.

## WHAT'S AHEAD

In the coming year, we look to take the final steps toward approval of a new PhD Program in Urban Affairs and Public Policy. The Tennessee Higher Education Commission has given a positive review of the program proposal and will be conducting a site visit in fall 2019. SUAPP is also looking forward to upcoming enhancements to our space on campus. Renovations are underway in Browning Hall and will follow in McCord Hall. The SUAPP departments will spread out across both buildings, which will incorporate shared multifunctional collaborative spaces, a student lounge, as well as new elevators and heating and cooling systems.

## LEADERSHIP TEAM

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